



# “Assessing The Doctor You’ve Never Worked With”

*Daithí de Baróid*

*Education Registrar*

*Royal Perth Hospital ED*





Gmail

## End of Term RMO Assessment

Inbox x

**Daithi de Baroid**

to me ▾

Monday, 8:18 AM (5 minutes ago)

Hi there,

We haven't worked together much but I need to do my end of term assessment,  
Is there a time you might be free?

Cheers

Daithi



*Sure thing, let's pencil in Friday am.*



# Royal Perth Hospital Emergency Department Residents Term 5

**07/11/2011 - 15/01/2012**



BOSCO, Alan



BRODIE, Rachel



GLADWIN, Benjamin



HARRIS, Rachel



MURPHY, Judith



NOLAN, Julie



N, Siobhan



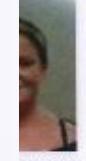
DE BAROID, Daithi



. , Sara-Jane



MURPHY, Asling



M, Sally



TEED, Paul



Gmail

New Message



Comp

To ED Consultants, ED Registrars, Anyone else

Cc Bcc

Subject Feedback needed: RMO called Daithi?

Hi all

End of term is apparently here again

Has anyone worked with this guy?

I personally haven't seen much of him

Thanks in advance



Inbox



Starred



Snoozed



Imported



Chats



Sent



Drafts

Send





Gmail



Compose



Inbox (1)



Starred



Snoozed



Important



Chats



Sent



Drafts

3

RE: Feedback needed: RMO called Daithi?

Wednesday





Gmail

RE: Feedback needed: RMO called Daithi?

Inbox x



ED Consultant

to me 

Thursday, 8:18 AM (5 minutes ago)



No issues here  
Seemed pretty solid



*Anything particularly good or areas for development?*



Gmail



RE: Feedback needed: RMO called Daithi?

Inbox x

ED Registrar

to me ▼

Friday, 8:18 AM (5 minutes ago)



Hey Boss!

I've been meaning to let you know about him..

Bit dodgy on the night shifts we did together

Disappeared for long periods, think he was work avoidant and lacking some pretty basic knowledge

*Really? If I'd known sooner maybe I could have done something about it!*

# But feedback should be..



Specific

Measurable and Meaningful

Accurate and Actionable

Respectful

Timely

**A Faculty Toolkit for Formative Assessment in Pharmacy Education**

AJPE

Margarita V. DiVall, PharmD, MEd,<sup>a</sup> Greg L. Alston, PharmD,<sup>b</sup> Eleanora Bird, MS,<sup>c</sup> Shauna M. Buring, PharmD,<sup>d</sup> Katherine A. Kelley, PhD,<sup>e</sup> Nanci L. Murphy, PharmD,<sup>f</sup> Lauren S. Schlesselman, PharmD,<sup>g</sup> Cindy D. Stowe, PharmD,<sup>h</sup> Julianna E. Szilagyi, PhD<sup>i</sup>

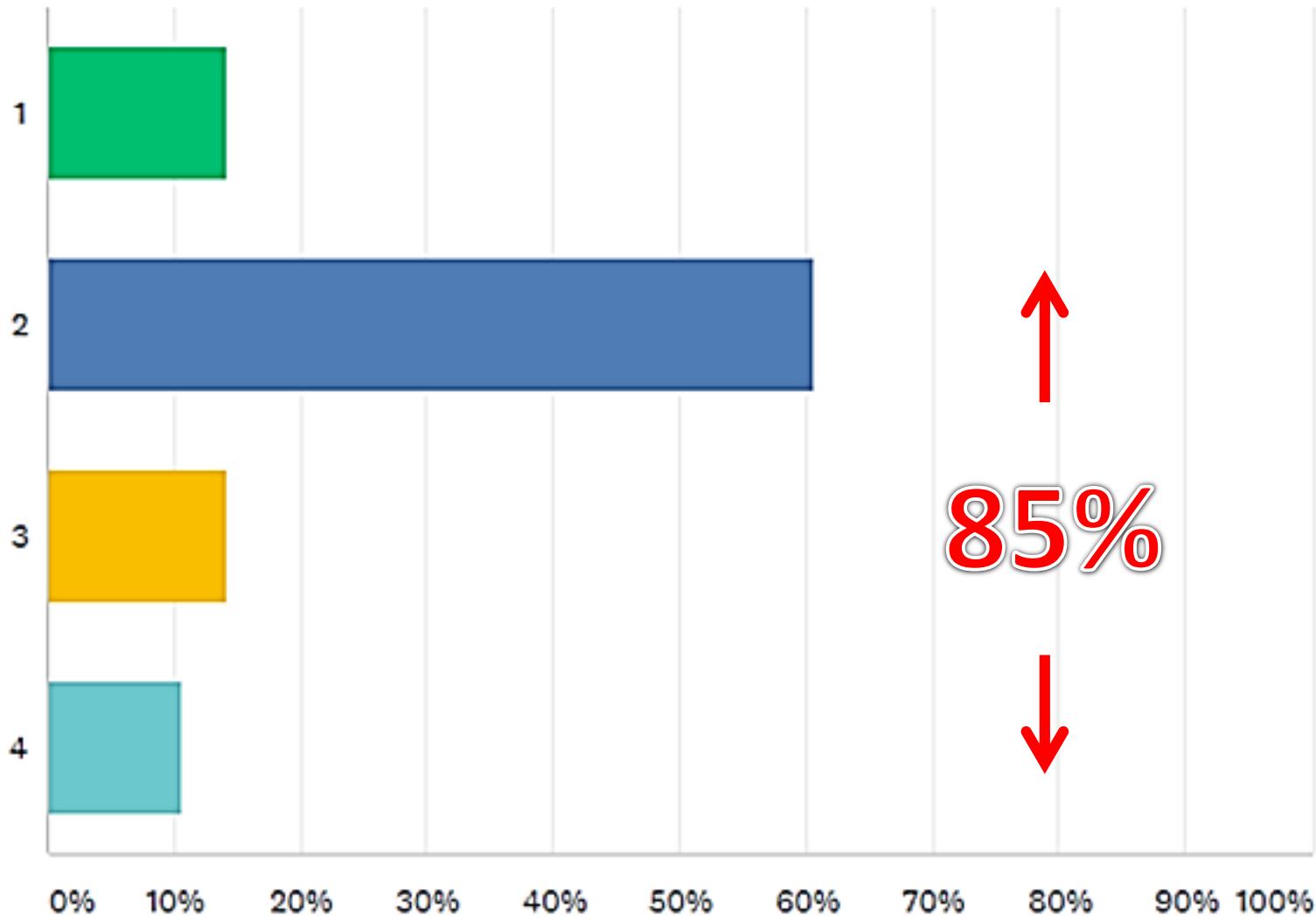


SurveyMonkey®

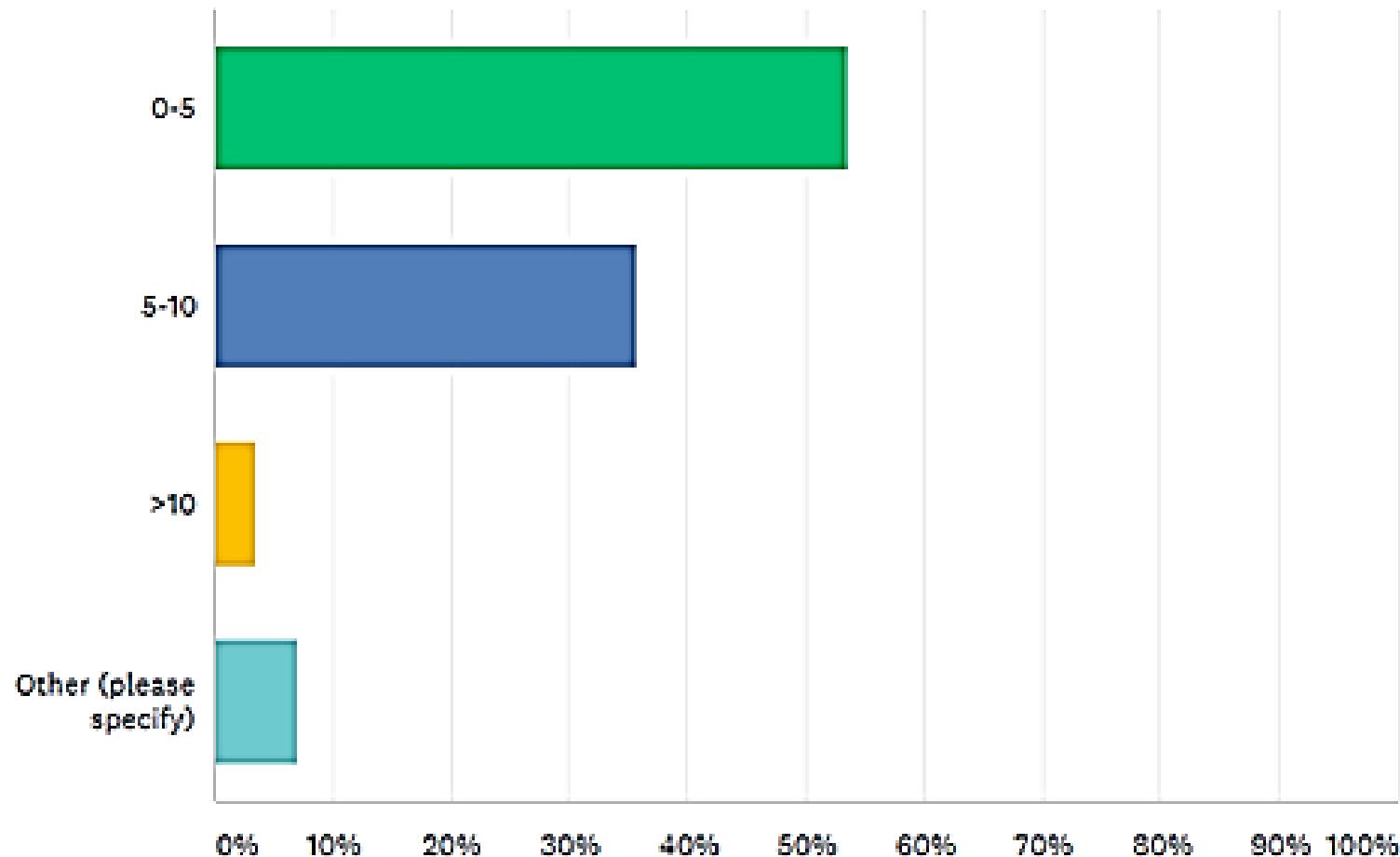
PRE- Project

28 respondents

# Number of JMOs supervised

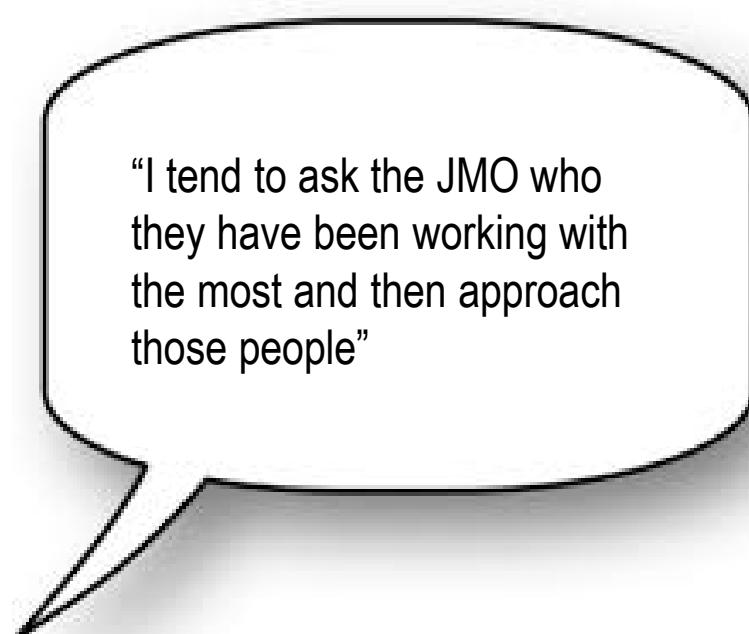


# No. of overlapping shifts with JMOs



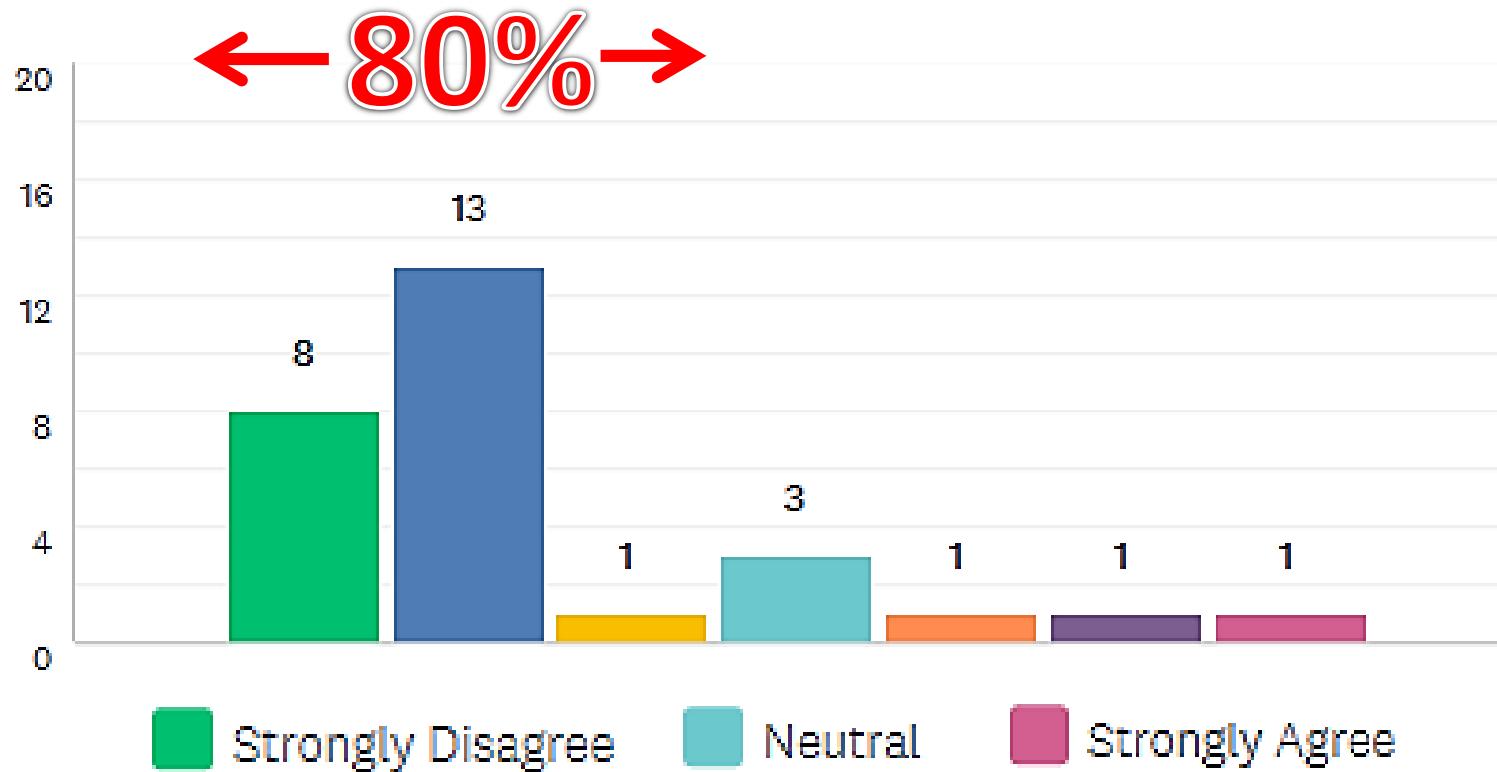
# Sources of Feedback

- Other Consultants **100%**
- Registrar group **85%**
- Education Registrar **67%**
- Nursing **18%**
- Documentation **10%**



"I tend to ask the JMO who they have been working with the most and then approach those people"

# Satisfied with current method of assessment?



# Enter the Shift Report

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship <small>(Knowledge of disease and presentations)</small>						
Clinical Management <small>(History, Exam, Investigation, Management and Discharge planning)</small>						
Professionalism and Leadership <small>(Honesty, respectful, compassion, acknowledges limits)</small>						
Safe Practice <small>(Prescribing, Awareness of interactions, Infection Control)</small>						
Communication <small>(Patient, Colleagues and Documentation)</small>						
Health Advocacy <small>(Knowledge of population health, screening for disease, chronic disease care, quality assurance)</small>						



I \_\_\_\_\_  
This form is being completed for:  
End of term assessment



# Enter the Shift Report

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship <small>(Knowledge of disease and presentations)</small>				<input checked="" type="checkbox"/>		
Clinical Management <small>(History, Exam, Investigation, Management and Discharge planning)</small>				<input checked="" type="checkbox"/>		
Professionalism and Leadership <small>(Honesty, respectful, compassion, acknowledges limits)</small>					<input checked="" type="checkbox"/>	
Safe Practice <small>(Prescribing, Awareness of interactions, Infection Control)</small>				<input checked="" type="checkbox"/>		
Communication <small>(Patient, Colleagues and Documentation)</small>					<input checked="" type="checkbox"/>	
Health Advocacy <small>(Knowledge of population health, screening for disease, chronic disease care, quality assurance)</small>						<input checked="" type="checkbox"/>

# Enter the Shift Report

ED JMO SHIFT APPRAISAL FORM

Royal Perth Hospital

JMO Name: \_\_\_\_\_

Consultant Name: \_\_\_\_\_

Date Observed: / /

Does this JMO require early performance review/intervention?

YES

Role:	Main ED	/	QUAC	/	EMW
Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected
Science and Scholarship (Knowledge of disease and investigations)					
Clinical Management (History, Exam, Investigation, Management and)					

Strengths

Confident and hard-working.

Very good assessment & planning for her level.

Areas for Development

Should be careful not to be over confident. keeps reading.

# Enter the Shift Report

## ED JMO SHIFT APPRAISAL FORM



Royal Perth  
Hospital

JMO Name: \_\_\_\_\_

Consultant Name: \_\_\_\_\_

Date Observed: / /

Does this JMO  
require early  
performance review/  
intervention?

YES



Role: Main ED / QUAC / EMW

Documentation	Health Advocacy (knowledge of population health, advocating for disease, chronic illness care, quality assurance)					

Strengths

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

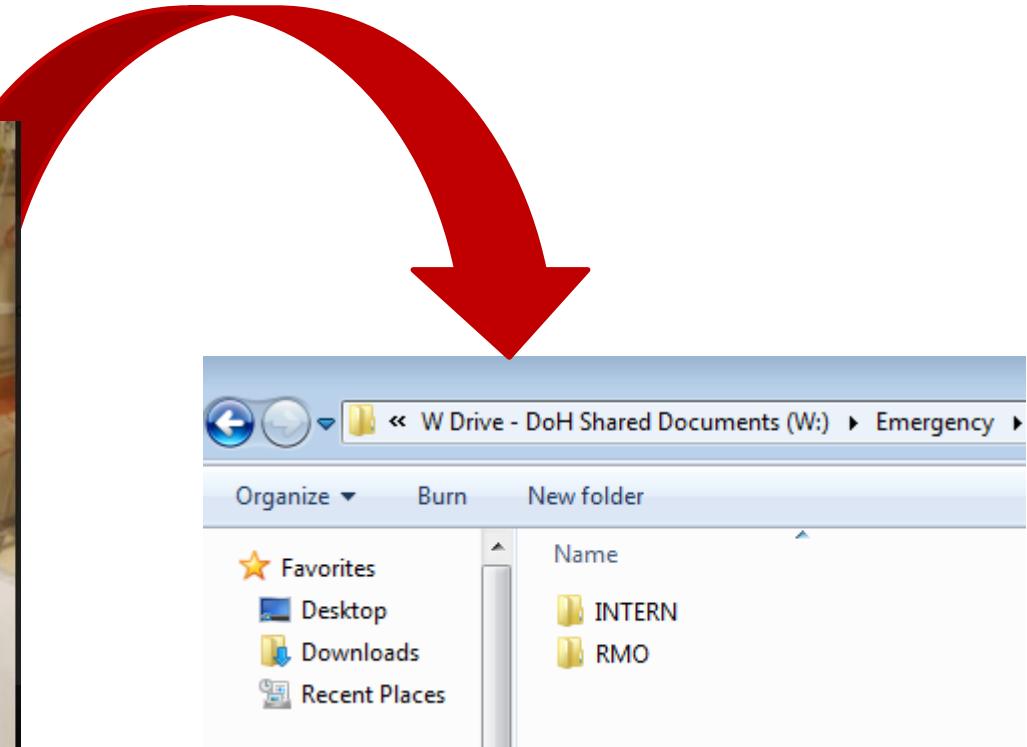
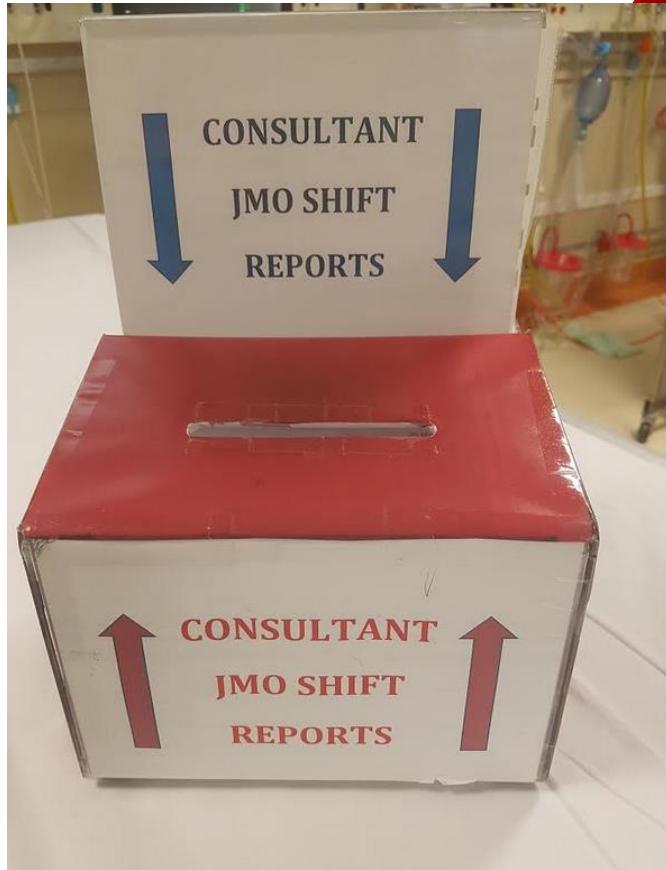
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\_\_\_\_\_



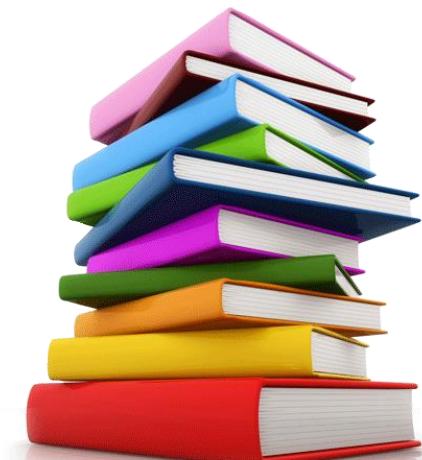
# Theory of Assessment

- Criteria for Assessment Instruments
  - Validity
  - Reliability
  - Impact on Learning
  - Practicality including cost



**AMEE Guide No. 25: The assessment of learning outcomes for the competent and reflective physician**

J.M. Shumway & R.M. Harden



# End of Term Tallies

- 10 Interns
- 29 RMOs
  - (3 *resignations*)
- **91 shift reports**
  - (4 on leave relievers)

The diagram illustrates the end-of-term tallies. On the left, a list of figures is provided. Red arrows point from the 'shift reports' and 'JMO' counts to their respective tallies on the right. The 'shift reports' tally is '2' and the 'JMO' tally is '4 JMOs NOT captured'.

2  
reports  
/JMO

4 JMOs **NOT captured**

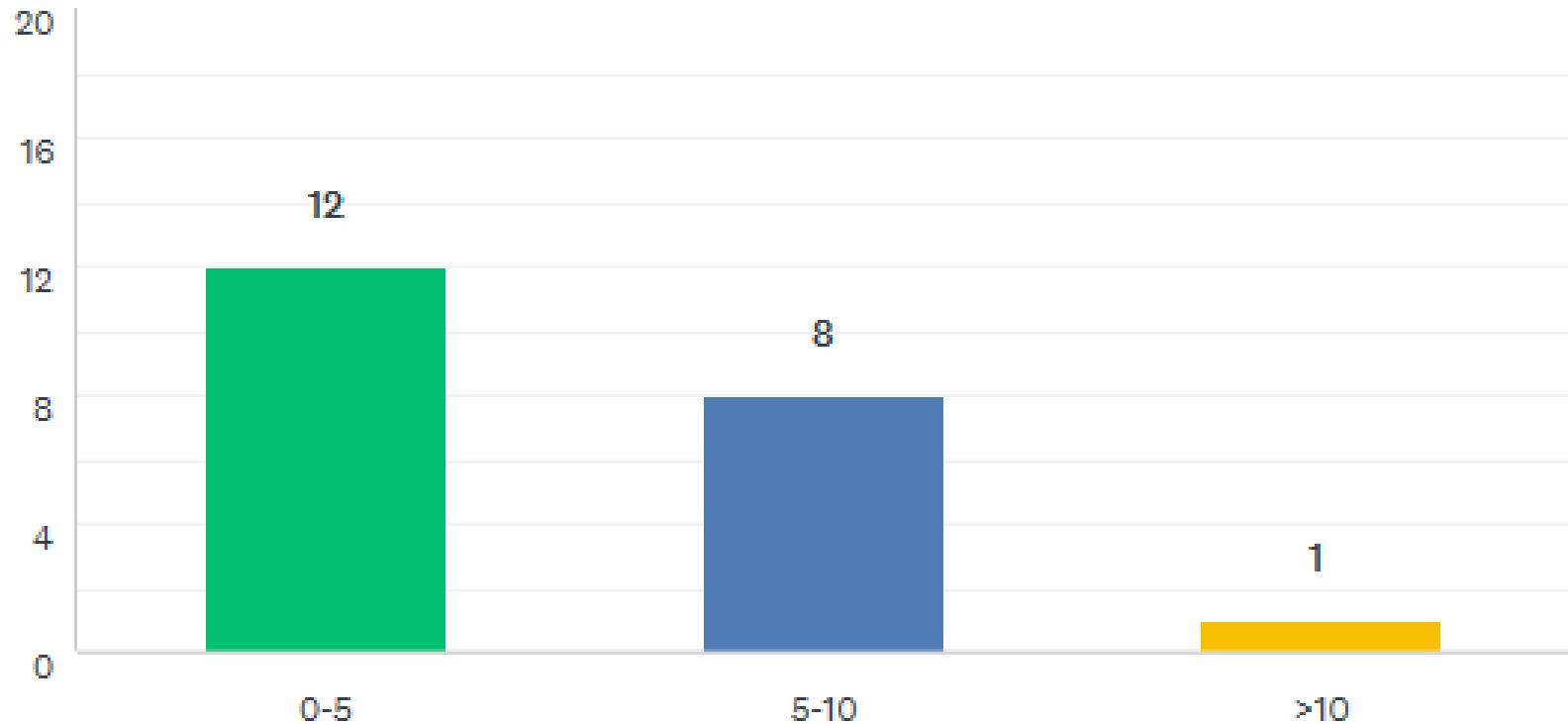


# SurveyMonkey®

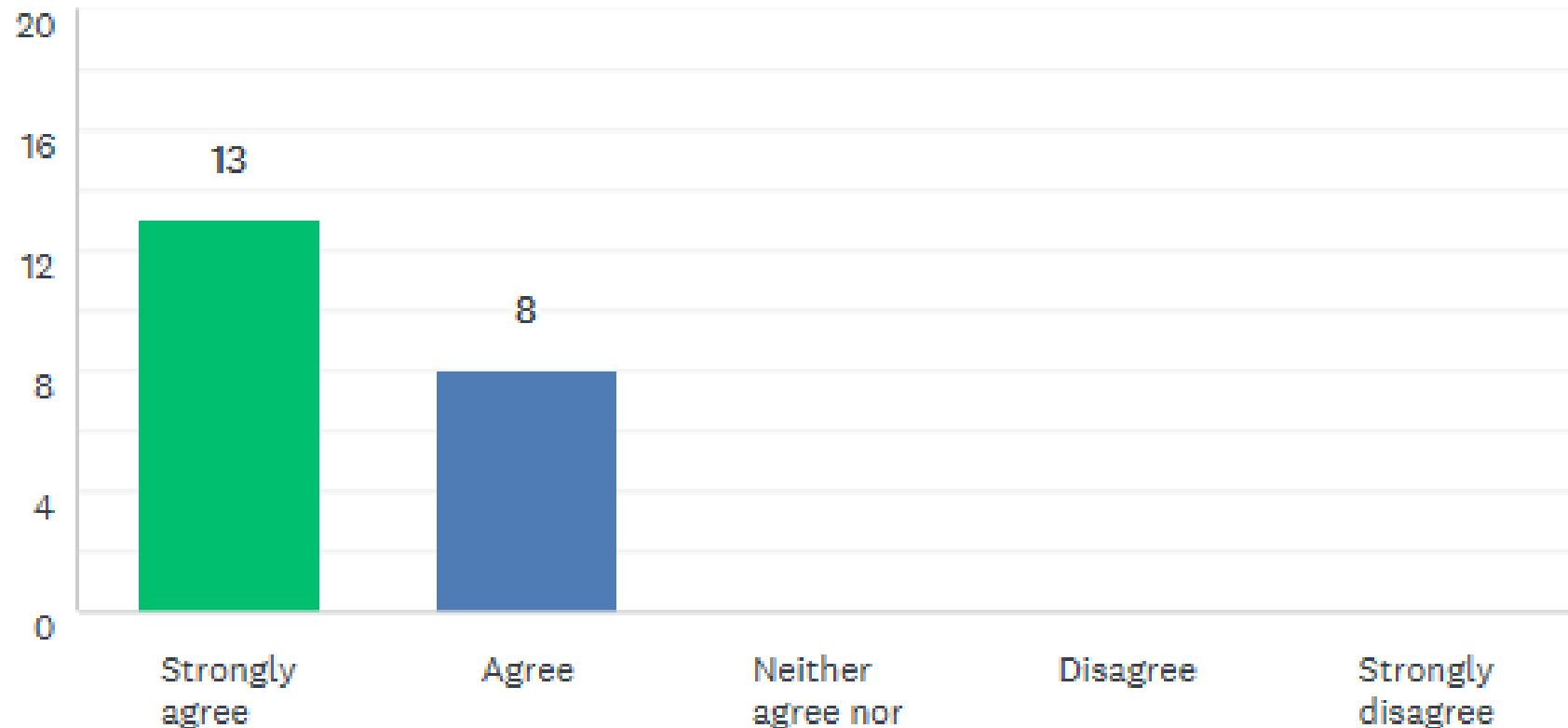
**POST**-Project:

**21 respondents**

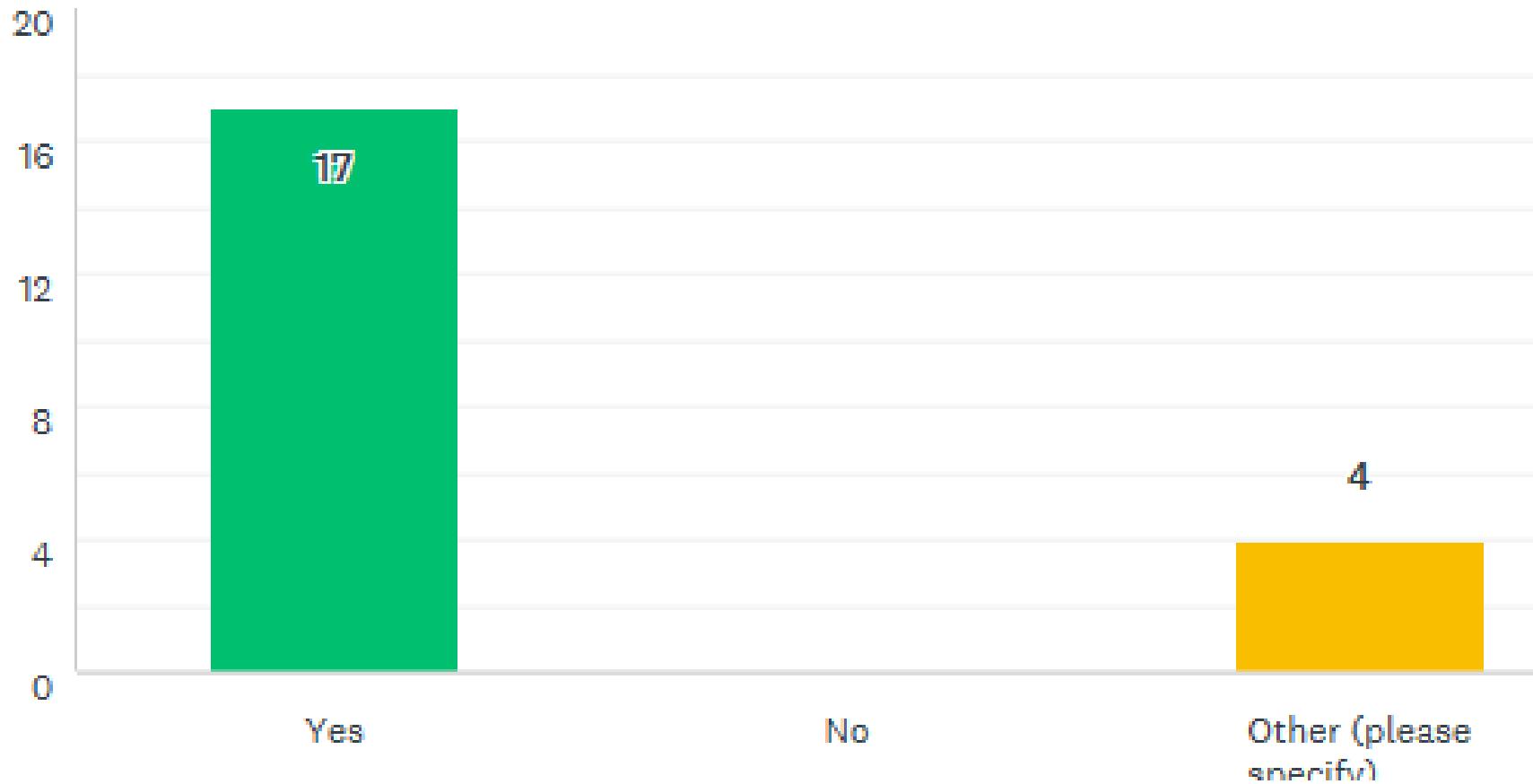
# How many reports did each consultant fill?



# Were the reports easy to complete?

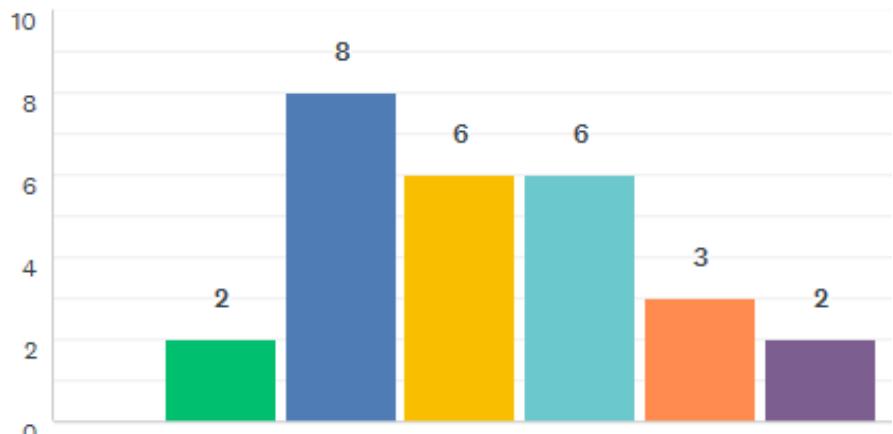


# Did you use the shift reports to perform the End of Term Assessments?

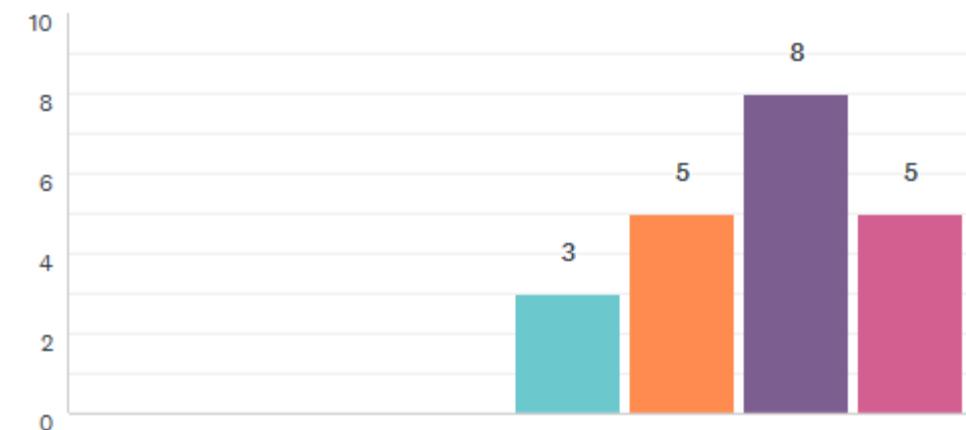


# **I can adequately assess Science and Scholarship**

*Before*



*After*



Strongly Disagree

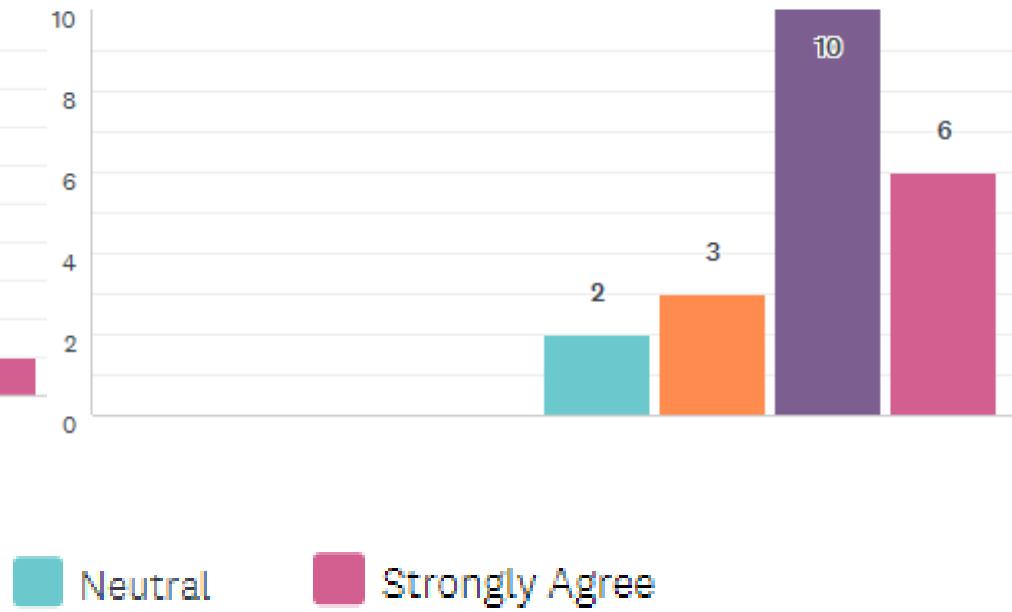
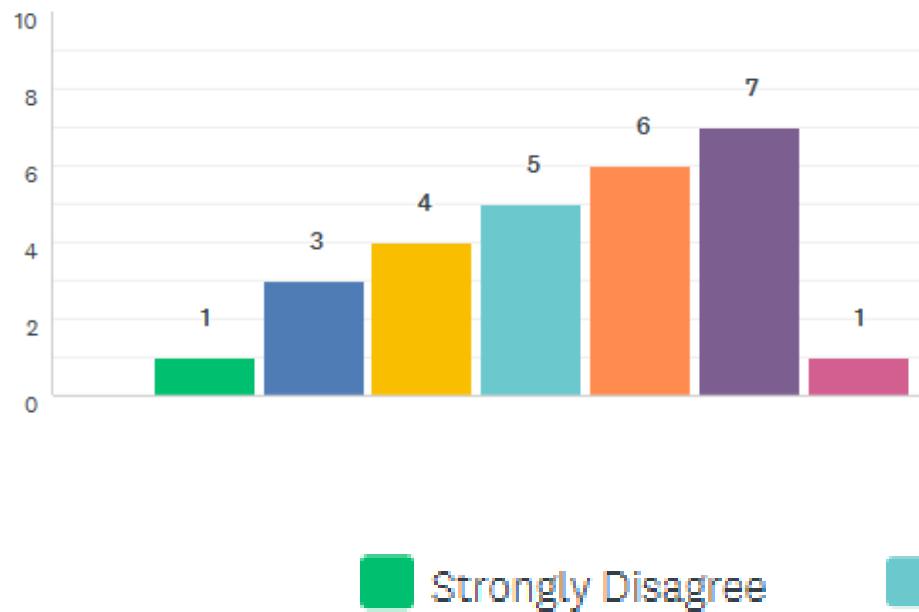
Neutral

Strongly Agree

# “I can adequately assess Clinical Management”

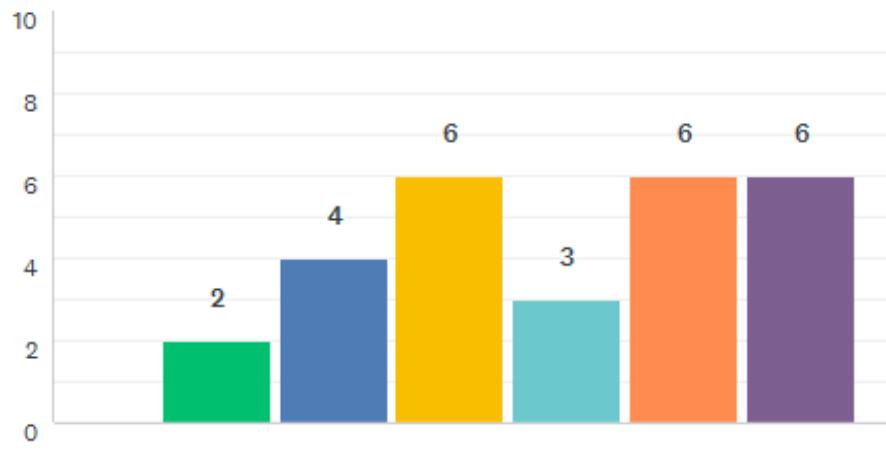
*Before*

*After*

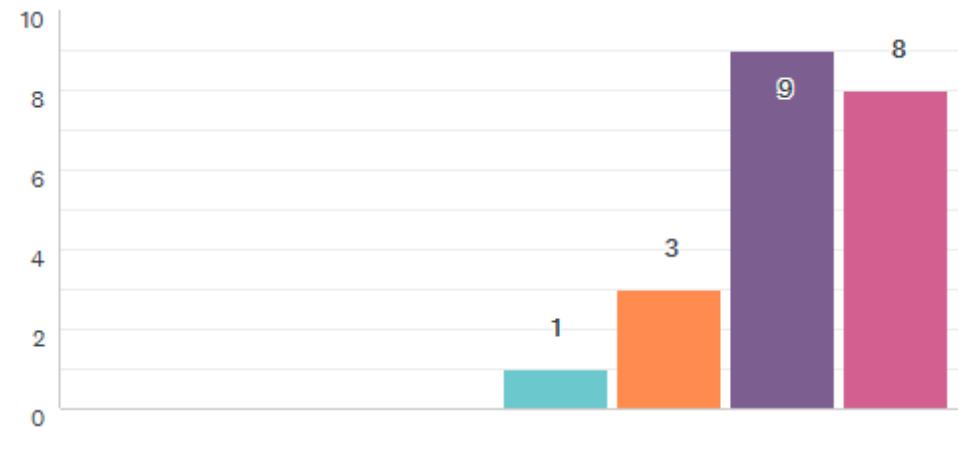


# **“I can adequately assess Professionalism and Leadership”**

*Before*



*After*



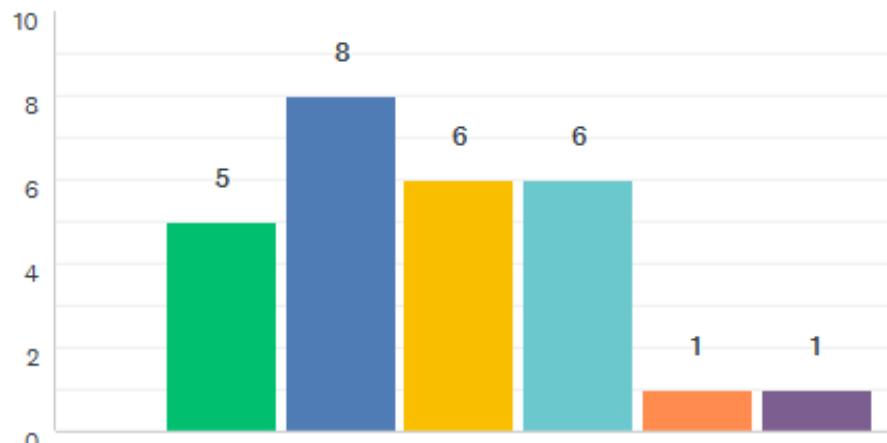
  Strongly Disagree

  Neutral

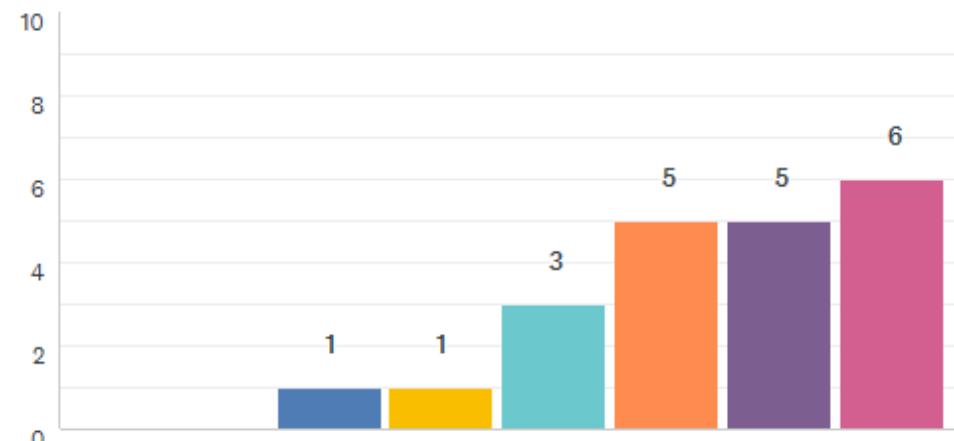
  Strongly Agree

# “I can adequately assess Safe Practise”

*Before*



*After*



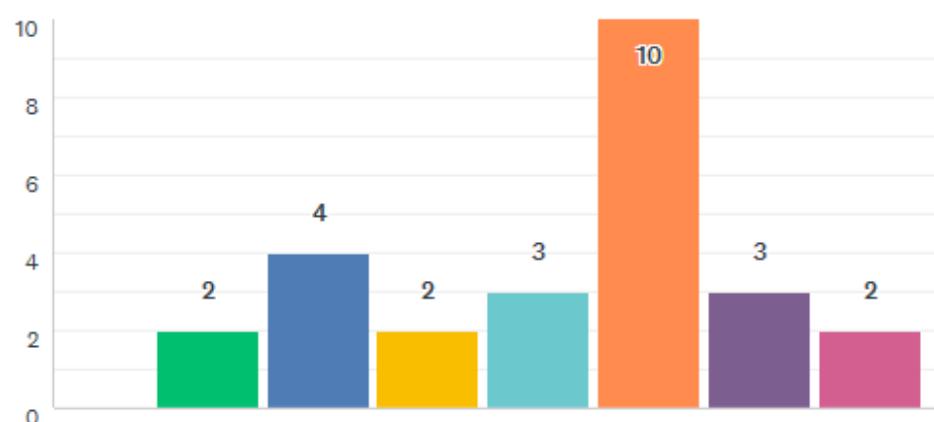
  Strongly Disagree

  Neutral

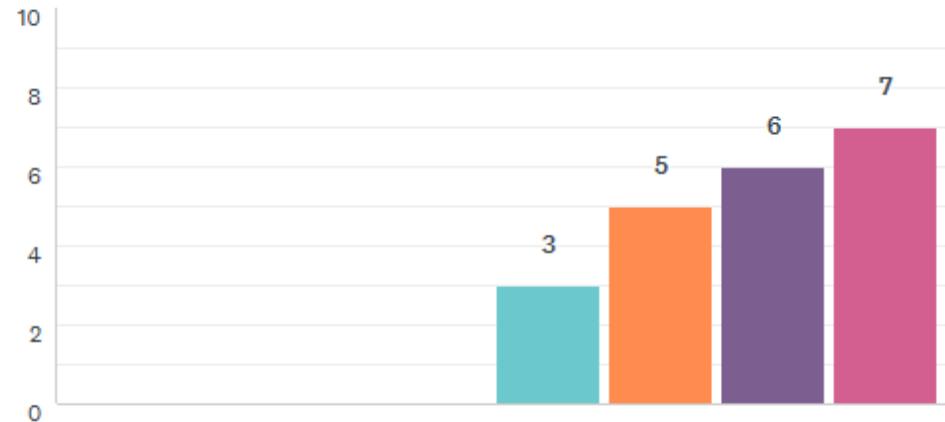
  Strongly Agree

# “I can adequately assess Communication”

*Before*



*After*



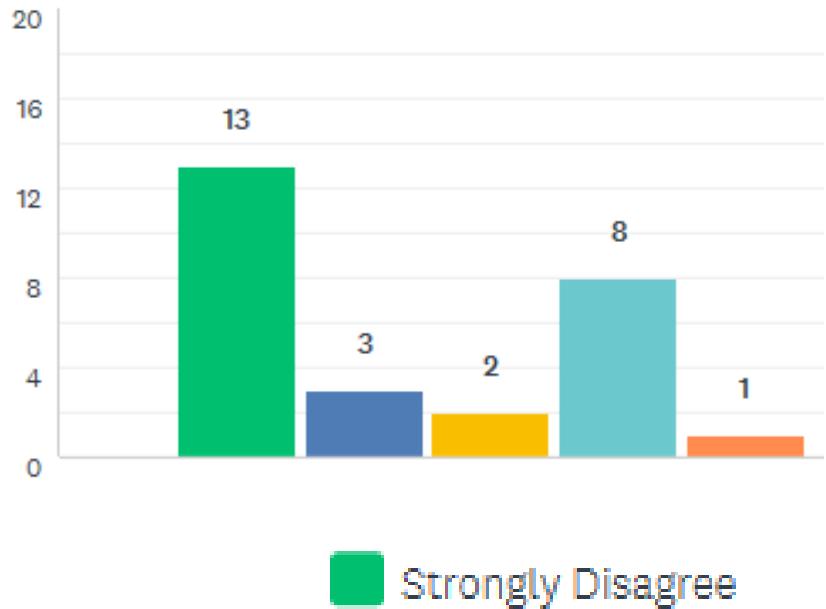
Strongly Disagree

Neutral

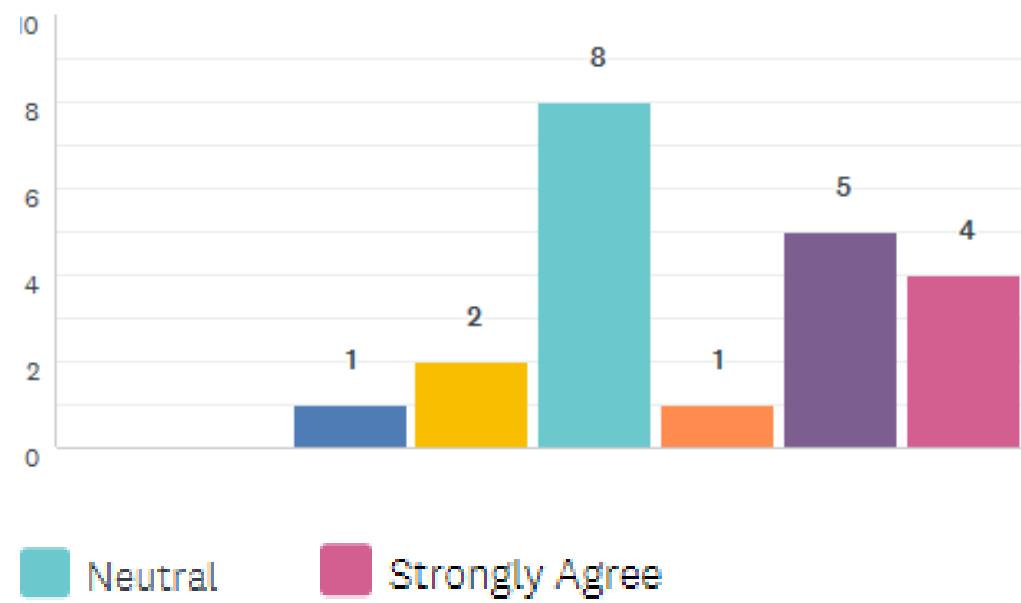
Strongly Agree

# “I can adequately assess Health Advocacy”

*Before*



*After*

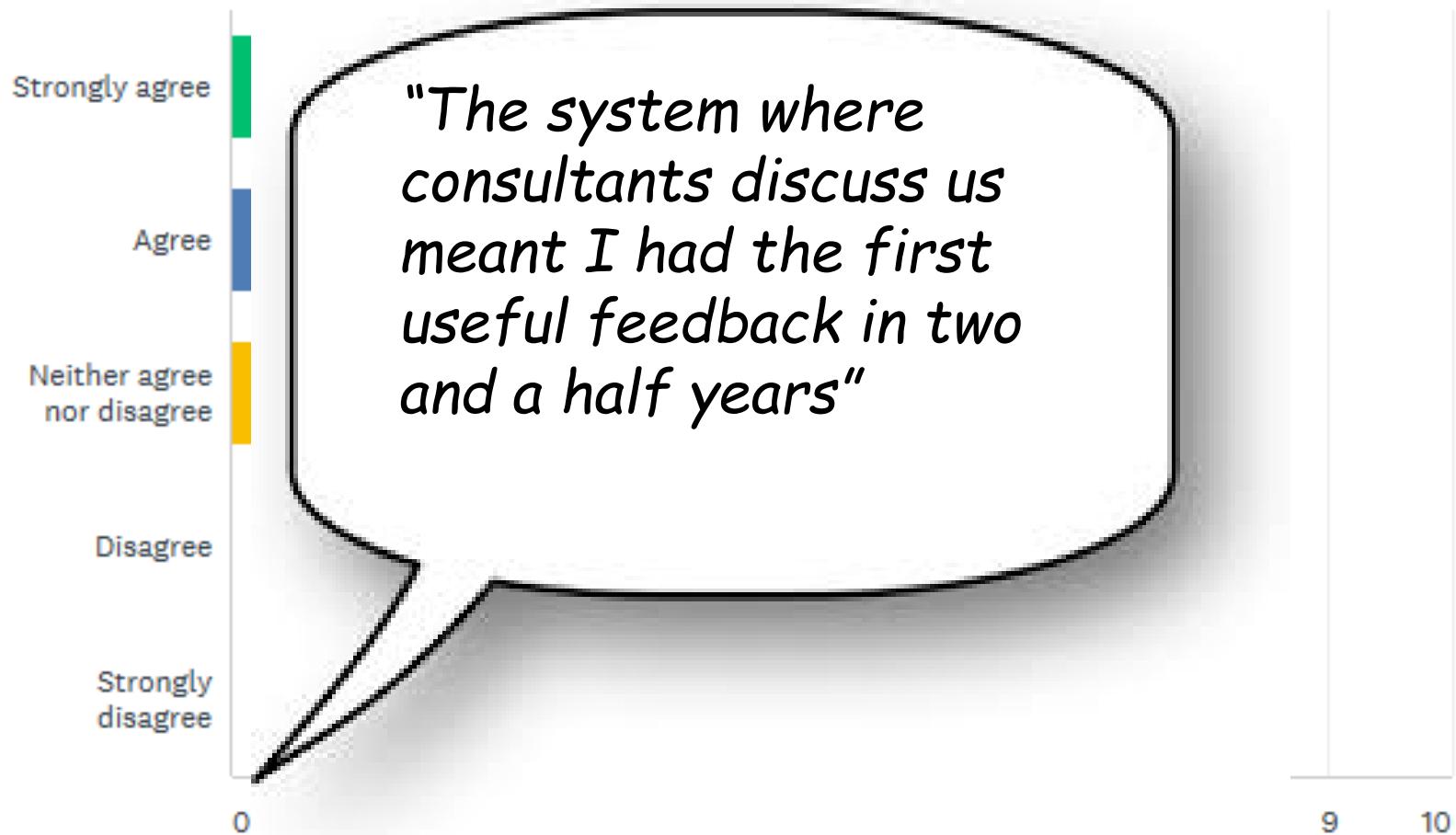




# SurveyMonkey®

JMO End of Term:  
**15 respondents**

# Was your feedback this term relevant?



# Did your supervisor feedback feel personal?





Does this JMO  
require early  
performance review/  
intervention?

YES



# JMO 1



Role:

Main ED

/ QUAC

/ EMW

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship (Knowledge of disease and presentations)		✓				
Clinical Management (History, Exam, Investigation, Management and Discharge planning)		✓				
Professionalism and Leadership (Honesty, respectful, compassionate, acknowledges limits)			✓			
Safe Practice (Prescribing, Awareness of interactions, Infection Control)				✓		
Communication (Patient, Colleagues and Documentation)			✓			
Health Advocacy (Knowledge of population health, screening for disease, chronic disease care, quality assurance)						✓

Does this JMO require early performance review/intervention?

YES



Strengths

Keen to see patients + follows instruction well

Areas for Development

- Late for work, tends to 'cheat my pick'.
- Clinical reasoning - tends to take brief history + doesn't recognise red flags.
- premature diagnostic closure.



Role:

Main ED

/ QUAC

/ EMW

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship (Knowledge of disease and presentation)				✓		
Clinical Management (History, Exam, Investigation, Management and Discharge planning)				✓		
Professionalism and Leadership (Honesty, respectful, compassion, acknowledges limits)				✓		
Safe Practice (Prescribing, Awareness of interactions, Infection Control)				✓		
Communication (Patient, Colleagues and Documentation)				✓		
Health Advocacy (Knowledge of population health, screening for disease, chronic disease care, quality assurance)				✓		

Strengths

Improving in leaps + bounds

→ a lot more organised / enthusiastic

Areas for Development

Yahoo! Good work at first

ya later



Role:

Main ED

/ QUAC

/ EMW

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship (Knowledge of disease and presentations)				X		
Clinical Management (History, Exam, Investigation, Management and Discharge planning)				X		
Professionalism and Leadership (Honesty, respectful, compassion, acknowledges limits)				X		
Safe Practice (Prescribing, Awareness of interactions, Infection Control)				X		
Communication (Patient, Colleagues and Documentation)				X		
Health Advocacy (Knowledge of population health, screening for disease, chronic disease care, quality assurance)				X		

Strengths

Identified unstable patient and initiated stabilisation.  
Good prioritisation.

Areas for Development

less involved in ongoing care and resuscitation. lost out on teaching opportunities.

# JMO 2



Role: Main ED / QUAC / EMW

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship (Knowledge of disease and presentations)			✓			
Clinical Management (History, Exam, Investigation, Management and Discharge planning)			✓			
Professionalism and Leadership (Honesty, respectful, compassion, acknowledges limits)		✓				
Safe Practice (Prescribing, Awareness of interactions, Infection Control)			✓			
Communication (Patient, Colleagues and Documentation)			✓			
Health Advocacy (Knowledge of population health, screening for disease, chronic disease care, quality assurance)			✓			

Strengths

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Areas for Development

Assessments brief can be dismissive.  
Work ethic - seems disinterested.  
Premature diagnostic closure.

Does this JMO require early performance review/intervention?

YES





Role:

Main ED

/ QUAC

/ EMW

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship (Knowledge of disease and presentations)				✓		
Clinical Management (History, Exam, Investigation, Management and Discharge planning)				✓		
Professionalism and Leadership (Honesty, respectful, compassionate, acknowledges limits)					✓	
Safe Practice (Prescribing, Awareness of interactions, Infection Control)				✓		
Communication (Patient, Colleagues and Documentation)				✓		
Health Advocacy (Knowledge of population health, screening for disease, chronic disease care, quality assurance)				✓		

Strengths

Taken recent feedback on board, very positive attitude regarding recent criticism. Keen to redeem + improve. Good initiative this shift regarding communication style.

Areas for Development

commencing patient care but seeking senior support when appropriate. Very helpful + positive behaviour this shift.



Role:

Main ED

/ QUAC

/ EMW

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
Science and Scholarship (Knowledge of disease and presentations)					✓	
Clinical Management (History, Exam, Investigation, Management and Discharge planning)					✓	
Professionalism and Leadership (Honesty, respectful, compassionate, acknowledges limits)				✓		
Safe Practice (Prescribing, Awareness of interactions, Infection Control)					✓	
Communication (Patient, Colleagues and Documentation)						
Health Advocacy (Knowledge of population health, screening for disease, chronic disease care, quality assurance)				✓		

Strengths

Thorough, safe clinical practice able to manage issues with elderly patients - good communication skills. A pleasure to work with him.

Areas for Development

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Role:

Main ED

/ QUAC

/ EMW

Domain	1 Performs consistently well below the level expected	2 Performs consistently below the level expected	3 Sometimes performs below the level expected	4 Performs consistently at the level expected	5 Performs consistently above the level expected	N/A
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Communication (Patient, Colleagues and Documentation)					✓	
Health Advocacy (Knowledge of population health, screening for disease, chronic disease care, quality assurance)						

Strengths

Sensible decisions - good patient management. Critical thinking

Areas for Development

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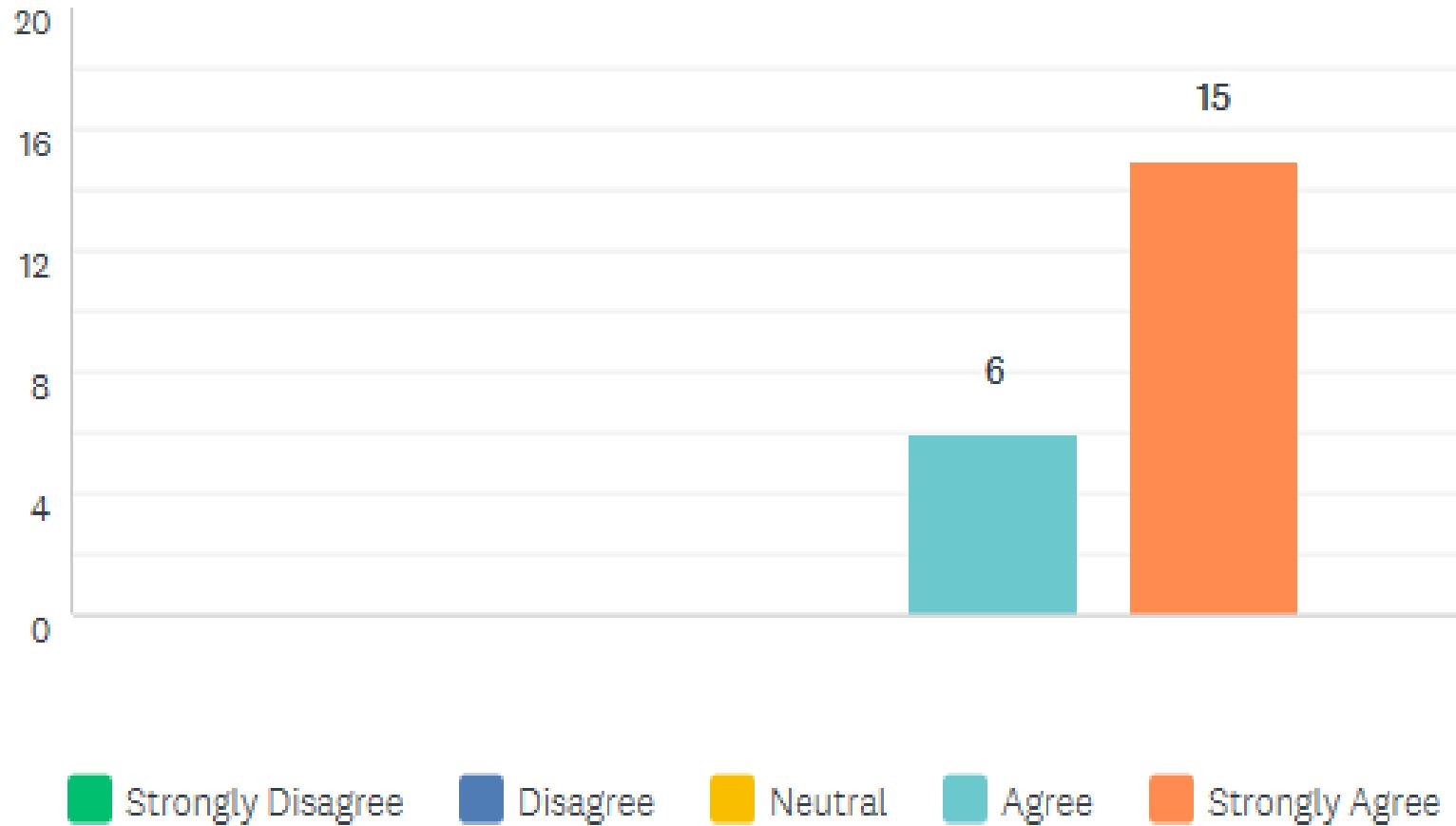


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# Shift reports work well to flag underperforming JMOs?



# Specific Feedback

- Online format?
  - Easier to complete and automatically uploaded
- Prompts system?
  - A daily text message?
- Mid term tallies?
  - for those not yet assessed



# Strengths

- Cheap
- Easy
- Highlights under-performing JMOs
- Defends against “One bad day”
- Allows more detailed feedback
- Allows more personalised feedback
- Multiple data points over term



# Weaknesses

- Different assessor standards
- 4 Missed JMOs
- *2 : 1 Report : JMO* ratio sub-optimal
- Inadequate in isolation
- Night shifts and Registrar-led complaints not covered
- Reminders - Annoyance?



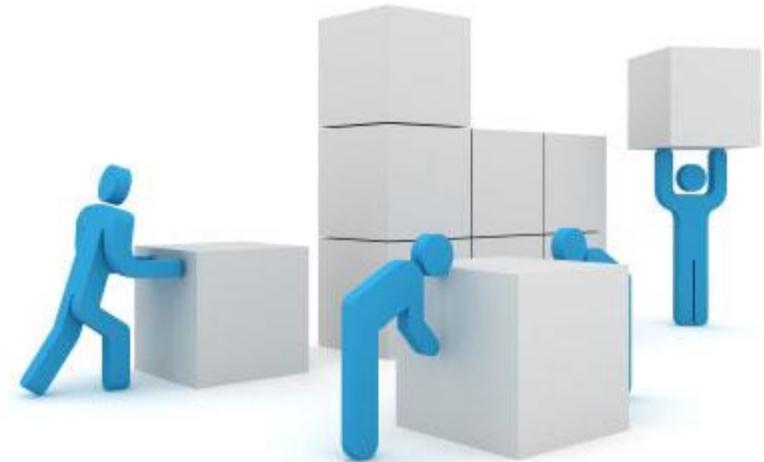
# Since Term 3...

- System ongoing
- Increase to **110** shift reports in term 4 (90)
- Additional mid-term tallies sent out to reduce missed JMOs
- “Late phase” Registrar group feedback being added in term 5
- Google form ready for trial



# Conclusion

- Very useful and easy to perform addition to the assessment process of any ED
- Not strong enough in isolation to be the sole method of assessment
- Extremely positive responses from JMOs and consultants





- [Daithi.debaroid@health.wa.gov.au](mailto:Daithi.debaroid@health.wa.gov.au)
- *Supervisor*  
Dr Reoch Nanda, FACEM, RPH ED

