

Lighting a candle on the
darkest of nights.

Re-thinking the role of Emergency in Organ Donation

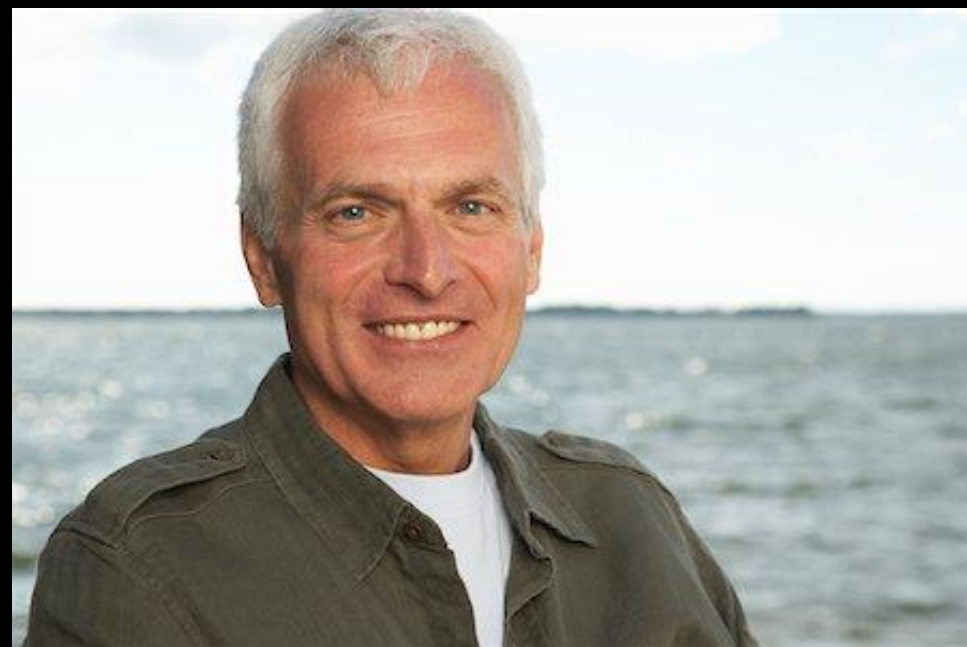
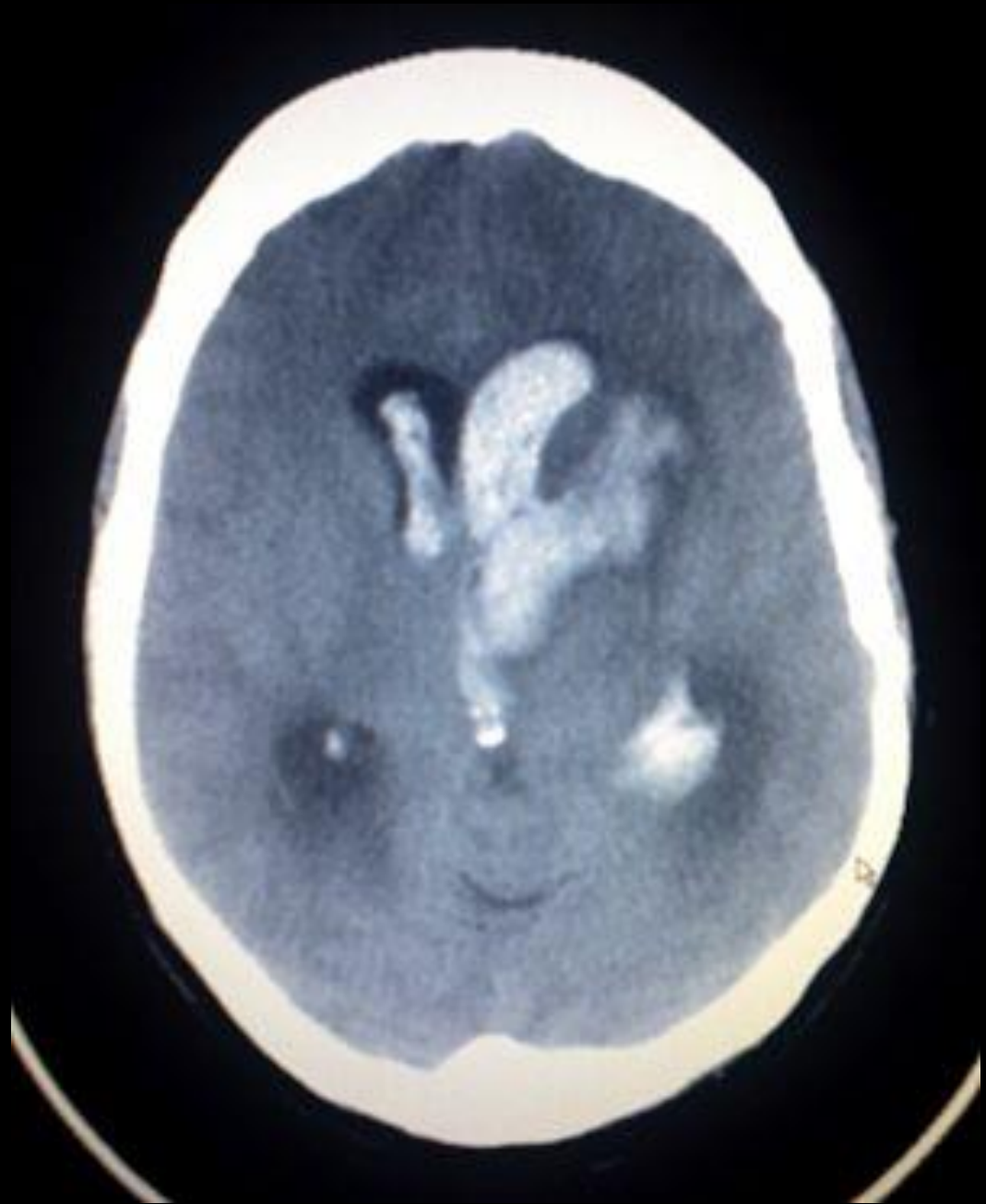
DR MARTIN DUTCH

EMERGENCY PHYSICIAN AND MEDICAL DONATION SPECIALIST

ROYAL MELBOURNE HOSPITAL.







Who we miss in ED

Average Age: 60 years

80% Were intubated

80% Had Intracranial Hemorrhage





Don't make notes....

<https://tinyurl.com/ACEM2018OD8>



Objectives of this session



Introduction



Best Practice Model



Tissue Donation



Resources



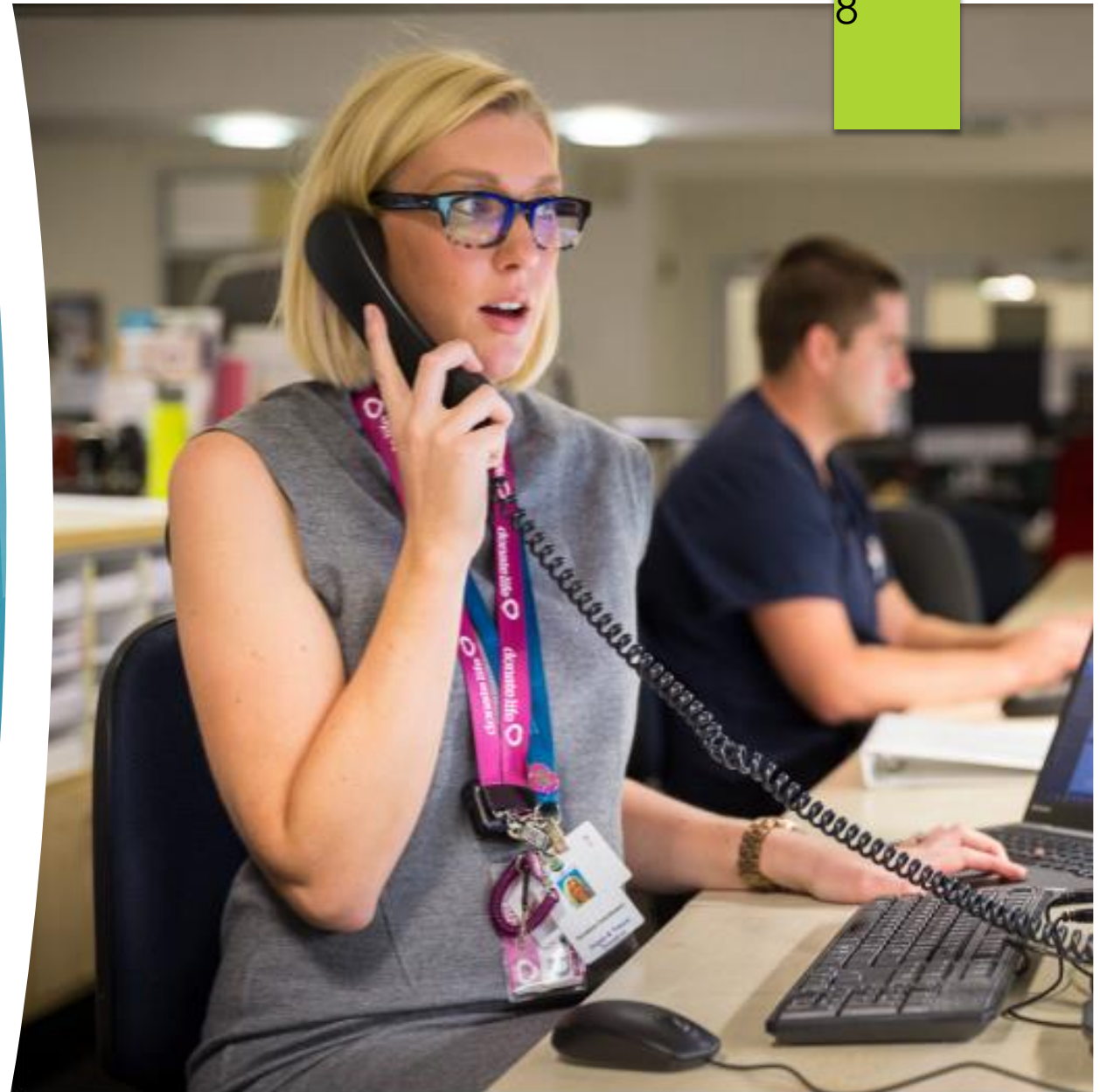
Future



Australian Government
Organ and Tissue Authority



- > 250 DonateLife staff
- 150 full-time equivalent positions
- over 90 hospitals
- eight DonateLife Agencies across Australia.

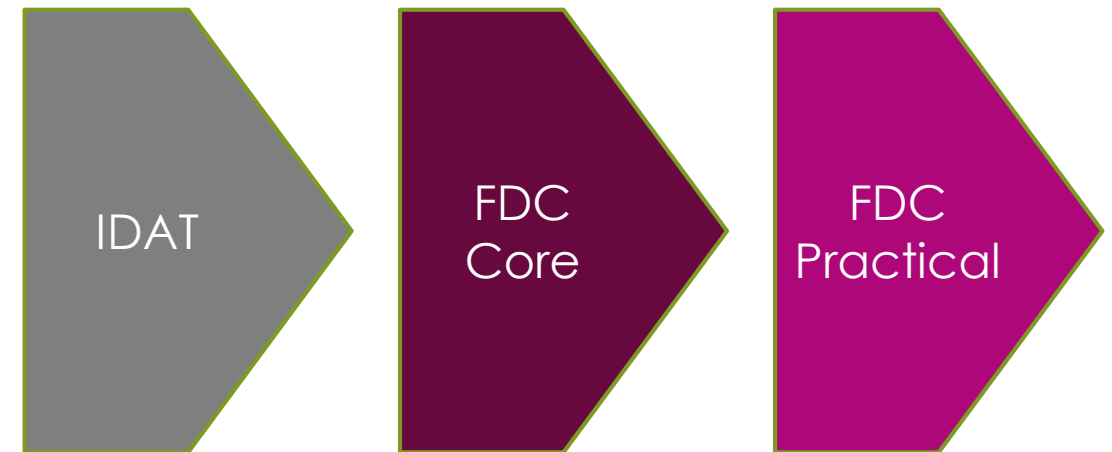


Donation Specialists

- Medical Donation Specialists
- Nurse Donation Specialists
- Nurse Donation Specialist Coordinators



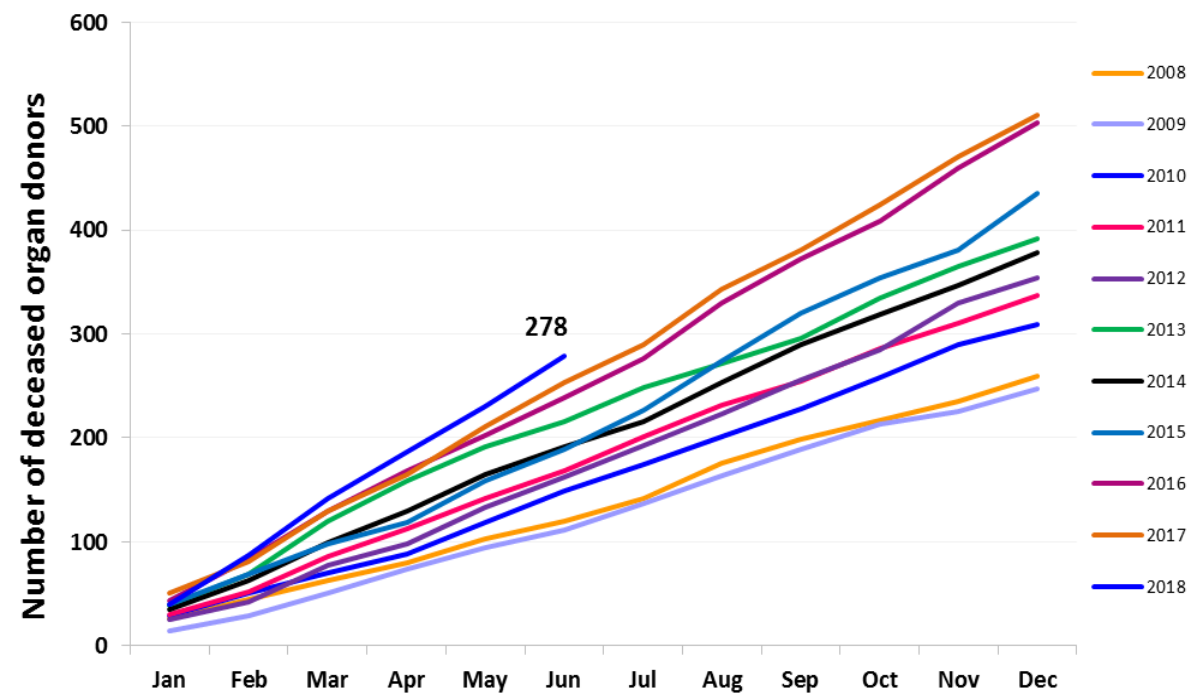
Education Pathway



2018 On-track for > 550 donors

2017: 510 Donors.

2009: 247 Donors.



2017 Organ Transplants



832



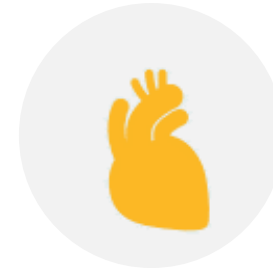
281



51



206



98



1

11

2016* Death or De-listing probability

*Most recent data published by ANZOD
Calculated on yearly mortality/ average number of
people on wait list over 2016.



1:7



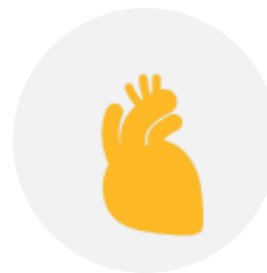
1:2



1:3



1:3



1:3

12

Relevance to Emergency Medicine?

Why give a rat's?



Most Donors come
through Emergency



4,705

Death in Australian EDs /yr¹



46%

Of missed potential donors
occur in emergency.²

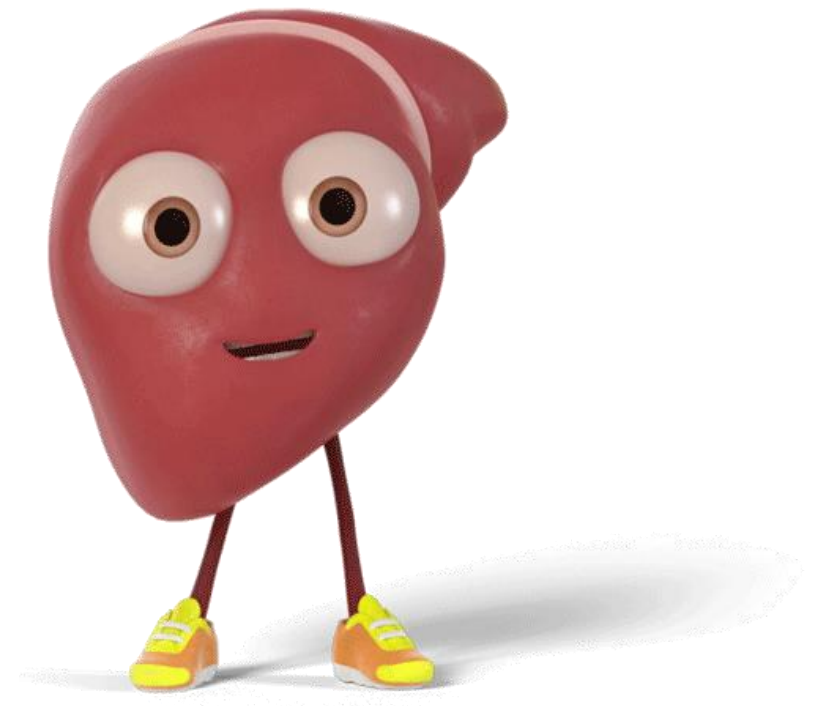
1 Australian Hospital Statistics. Emergency Department Care. 2016-2017.
<https://www.aihw.gov.au/getmedia/981140ee-3957-4d47-9032-18ca89b519b0/aihw-hse-194.pdf.aspx?inline=true>

2 Opdam HI, Silvester W. Identifying the potential organ donor: an audit of hospital deaths. Intensive care medicine. 2004 Jul 1;30(7):1390-7.

What you do matters



My Aim



Best Practice in offering Organ and Tissue Donation



Helen Opdam
National Medical Director



ELEMENT 1

Early Identification and Referral to a Donation Specialist

ELEMENT 2

An independent donation specialist is involved in offering donation

ELEMENT 3

Family needs to understand that death has occurred, or will occur post withdrawal of life-supporting treatment.

ELEMENT 4

The Organ Donor Register is checked prior to offering donation

ELEMENT 5

Pre-meeting between treating team and donation specialist

ELEMENT 6

Donation Specialist present when donation is first raised

ELEMENT 7

Family are provided with information to make an informed and enduring decision

ELEMENT 8

Post Family Donation Conversation Process review



The Australian Healthcare Landscape

287

**Australian public hospital
emergency departments**

<https://www.aihw.gov.au/getmedia/981140ee-3957-4d47-9032-18ca89b519b0/aihw-hse-194.pdf.aspx?inline=true>

83

**Australian Level 3 and
above ICUs.**

<https://www.aihw.gov.au/getmedia/d37a56cb-dc6b-4b28-a52f-8e00f606ce67/21035.pdf.aspx?inline=true>

28

**Accredited Training Posts of the
SET Program
in Neurosurgery**

<https://www.nsa.org.au/Documents/Neurosurgical%20Training/RPT2018SETProgramTrainingUnits.pdf>

Scenario 1:

The Tertiary Centre



Royal Melbourne Hospital, Vic

The Tertiary Centre

ELEMENT 1

Early Identification and Referral to a Donation Specialist

ED Care

Provide Aggressive Neuro-critical care

ED Care

Admission to ICU for EOLC in all patients with ETT

ELEMENT 3

Family needs to understand that death has occurred, or will occur post withdrawal of life-supporting treatment.

Early Identification and Referral to a Donation Specialist

Why?



- ▶ Confirm Medical Suitability



- ▶ Check patient's wishes on AODR



- ▶ Facilitate ICU Admission



- ▶ Additional Bedside Resources



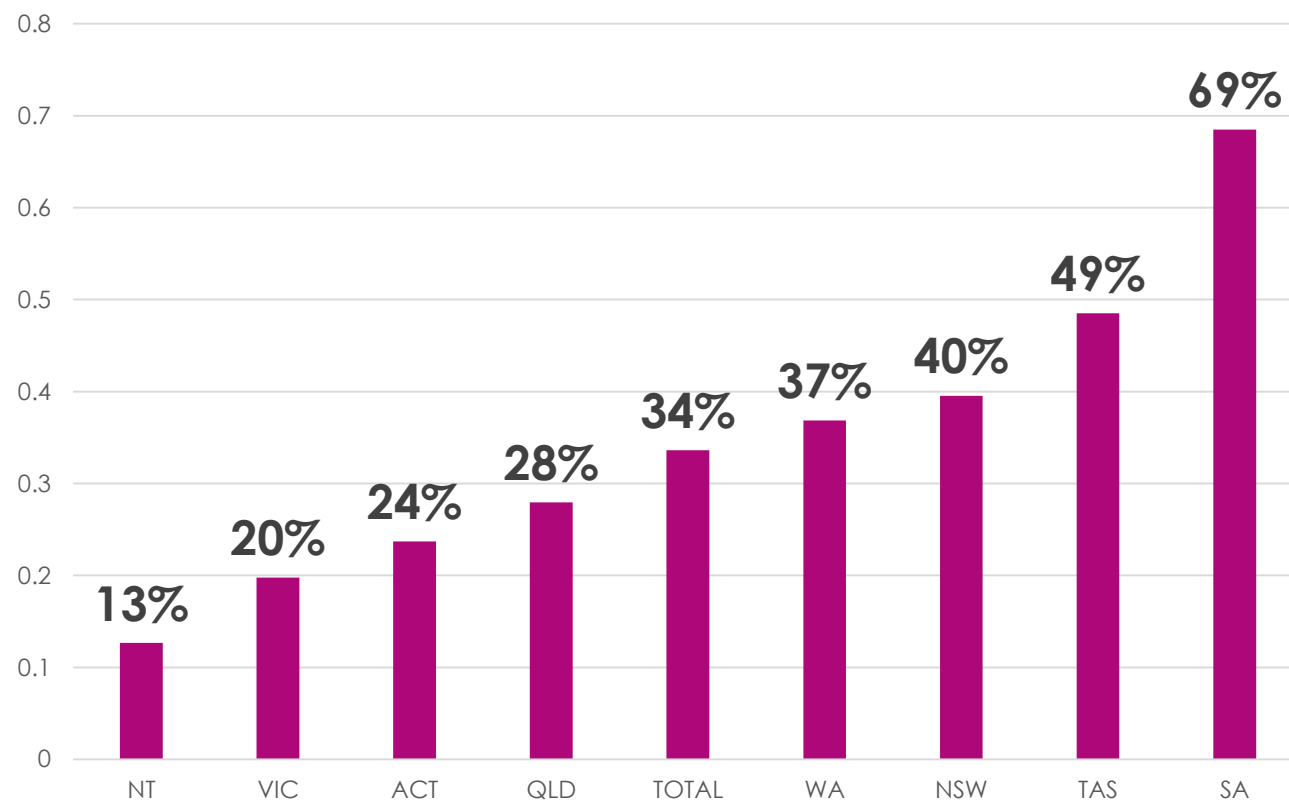
- ▶ Problem Solving

- AODR

Administered by
Medicare.
Donation specialists
are only people
able to access
Contains consents
and refusals.

Did you know?

Percentage of Population Registered on AODR



Early Identification and Referral to a Donation Specialist

How?



► Lanyard Cards



► Nursing and Medical
Education



► M&M Review



► Clinical Champion

Provide Aggressive Neuro-critical care

Why?



- ▶ **Early prognostication in catastrophic brain injuries is difficult**



- ▶ Optimise outcomes for survivors



- ▶ Optimises number of viable organ in organ donors



- ▶ Reduces graft dysfunction

Provide Aggressive Neuro-critical care

Did you Know?

Neurocritical Care (2015) 23:4-13
DOI 10.1007/s13028-015-0137-6

CrossMark

REVIEW ARTICLE

Recommendations for the Critical Care Management of Devastating Brain Injury: Prognostication, Psychosocial, and Ethical Management

A Position Statement for Healthcare Professionals from the Neurocritical Care Society

Michael J. Souter¹ · Patricia A. Blissitt^{2,3} · Sandralee Blosser^{4,5} · Jordan Bonomo · David Greer⁶ · Draga Jichici⁷ · Don Mahanes¹⁰ · Evie G. Marcolini¹¹ · Charles Miller¹² · Kiranpal Sangha¹³ · Susan Yeager¹⁴

Published online: 18 April 2015
© Springer Science+Business Media New York 2015

Abstract Devastating brain injuries (DBIs) profoundly damage cerebral function and frequently cause death. DBI survivors admitted to critical care will suffer both intracranial and extracranial effects from their brain injury. The indicators of quality care in DBI are not completely defined, and despite best efforts many patients will not survive, although others may have better outcomes than originally anticipated. Inaccuracies in prognostication can result in premature termination of life support, thereby biasing outcome research and creating a self-fulfilling cycle where the predicted course is almost invariably dismal. Because of the potential complexities and controversies involved in the management of devastating brain injury, the Neurocritical Care Society organized a panel of expert clinicians from neurocritical care,

neuronal anesthesia, neurology, neurosurgery, emergency medicine, nursing, and pharmacy to develop an evidence-based guideline with practice recommendations. The panel intends for this guideline to be used by critical care physicians, neurologists, emergency physicians, and other health professionals, with specific emphasis on management during the first 72-h post-injury. Following an extensive literature review, the panel used the GRADE methodology to evaluate the robustness of the data. They made actionable recommendations based on the quality of evidence, as well as on considerations of risk, benefit ratios, cost, and user preference. The panel generated recommendations regarding prognostication, psychosocial issues, and ethical considerations.

Keywords Devastating brain injury · Critical care management · Neurocritical care · Evidence · Guidelines · Recommendations · GRADE

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⁷ Department of Neurosurgery, Division of Neurocritical Care, University of Cincinnati College of Medicine, Cincinnati, OH, USA

Springer

Souter MJ, Blissitt PA, Blosser S, Bonomo J, Greer D, Jichici D, Mahanes D, Marcolini EG, Miller C, Sangha K, Yeager S. Recommendations for the critical care management of devastating brain injury: prognostication, psychosocial, and ethical management. Neurocritical Care. 2015 Aug 1;23(1):4-13.

MANAGEMENT OF PERCEIVED DEVASTATING BRAIN INJURY AFTER HOSPITAL ADMISSION A Consensus Statement

The Faculty of
Intensive Care Medicine

intensive care
society
care when it matters

The Royal College of
Emergency Medicine



nacccs Neurotrauma & Critical Care Society
of Great Britain and Ireland

Welsh Intensive Care Society
Excellence in the Emergency Department

January 2018

<https://www.ficm.ac.uk/sites/default/files/dbi-consensus-statement-2018.pdf>

Provide Aggressive Neuro-critical care

Did you Know?

“There are patients in whom severe brain injury is perceived to be devastating and active intervention not thought to be appropriate.

However, **prognostication at this stage can be inaccurate**, and a period of physiological stabilisation and observation is recommended to improve the quality of decision making.

Patients who are intubated will require admission to critical care for this period of observation...”

Provide Aggressive
Neuro-critical care

Achieving normal physiology increases organs per donor

2x

The number of people who donated
4 or more organs.

UNOS Donor Management Goals

Donor Management Goals	Parameters
Mean arterial pressure	60–100 mm Hg
Central venous pressure	4–10 mm Hg
Ejection fraction	>50%
Vasopressors	≤1 and low dose ^a
Arterial blood gas pH	7.3–7.45
Pao ₂ :Fio ₂	>300
Serum sodium	135–155 mEq/L
Blood glucose	<150 mg/dL
Urine output	0.5–3 mL/kg/hr over 4 hrs

^aLow dose of vasopressors was defined as dopamine ≤10 µg/kg/min, norepinephrine ≤60 µg/kg/min, and norepinephrine ≤10 µg/kg/min.

Provide Aggressive
Neuro-critical care

Achieving normal physiology improves post transplant function

50%

Reduction in delayed graft
function



Malinoski DJ, Patel MS, Ahmed O, Daly MC, Mooney S, Graybill CO, Foster CE, Salim A. The impact of meeting donor management goals on the development of delayed graft function in kidney transplant recipients. *American Journal of Transplantation*. 2013 Apr 1;13(4):993-1000.

Provide Aggressive
Neuro-critical care

How?



- ▶ Intubation: Before scan.



- ▶ Arterial Line



- ▶ Drawn up vasopressors infusions, even if hypertensive.



- ▶ IDC



- ▶ Sedation is swapped to propofol



- ▶ 30 degrees head up

Provide Aggressive
Neuro-critical care

96%

Require Vasopressor Support

Admit to ICU for EOLC

Why?



- ▶ **Admission to ICU buys time for family to process situation.**



- ▶ ICU has more experience in delivering EOLC.



- ▶ Is often an nicer environment for family.



- ▶ Admission to explore OD is a cost effective se of health resources



- ▶ Time improves consent rates in organ donation

Admit ICU for EOLC

Deaths per patient encounter

ED

1 in 1,560

ICU

1 In 20

<https://www.aihw.gov.au/getmedia/981140ee-3957-4d47-9032-18ca89b519b0/aihw-hse-194.pdf.aspx?inline=true>

<https://www.anzics.com.au/wp-content/uploads/2018/08/ANZICS-CORE-APD-Activity-Report-2016-17.pdf>

Admit to ICU for EOLC

Effect of waiting until >8hrs after admission to raise donation.

40%

Consent rate when
raised with family
<8hrs after admission

62%

Consent rate when
raised with family > 8
hours after admission.

P= 0.0092

Admit to ICU for EOLC

Cost Utility of admission to ICU

1

QALY per icu-bed
day

**Standard ICU
admission**

7.3

QALY per icu-bed
day

**Palliative Care ICU
Admission**

Nunnink L, Cook DA. Palliative ICU beds for potential organ donors: an effective use of resources based on quality-adjusted life-years gained. Critical Care and Resuscitation. 2016 Mar;18(1):37.

Admit to ICU for EOLC

How?



- ▶ **MOU with ICU: That ICU admission is appropriate for EOLC in all intubated patients.**



- ▶ Buy Private Sector Beds: Each OD Admission is worth 10-\$14K for the hospital.



- ▶ Consider inter-hospital transfer to facilitate OD.



- ▶ Escalation Plan: ICU Consultant/ ED Consultant



- ▶ Risk-man failure to access ICU when it limits OD.

Family needs to understand that death has occurred, or will occur post withdrawal of life-supporting treatment.



- ▶ **Roll of ED: Expectation setting.**



- ▶ **Roll of ED: Introduce dying**

*“I’m worried that he’s
dying”*



Raising OD early in ED
can offend family
members still
processing futility.



**Each Member of the family has
Different Processing Speeds**

**Run the conversation based on the
slowest adult/teenage member**

Allow others to catch-up, by slowing things down.



“But I don’t know a funeral director...”

“We should call a priest...”

“Could he be an organ donor...”

There is time for that....”

We can help with that...”

“That’s a very generous consideration, I will pass your question on to the intensive care team.”

But why are we going
to intensive care?

It allows time for Uncle Bob to attend and say good bye

It's a nicer, quieter place for your family.

It gives us time to support your family and their needs

It gives us time to explore what Bob would have
wanted when he dies


Who works in a hospital
without a neurosurgical
service?

Scenario 2:

**Everywhere
else**



Tennent Creek, Northern Territory



**NEXT
NEURO-
SURGEON
350 KM**

Potential Pathways

Move the team



Move the patient



Everywhere else

ELEMENT 1

Early Identification and Referral to a Donation Specialist

ED Care

Provide Aggressive Neuro-critical care

ED Care

Admission to ICU for EOLC in all patients with ETT

ELEMENT 3

Family needs to understand that death has occurred, or will occur post withdrawal of life-supporting treatment.

ED Care

Come to a conclusion about futility

ICU Care

Confirm Brain Death

Everywhere else

ELEMENT 4

Check the AODR to know the patient's wishes

ELEMENT 5

Have a pre-meeting and allocate roles

ELEMENT 6,7

Conduct a collaborative Family Donation Conversation

ELEMENT 8

Have a post-meeting quality review

3 - Family meetings

- ▶ The telegraphing meeting
 - ▶ Very Serious
 - ▶ “Placing on life support”
 - ▶ Call family in

Early Referral

Pre-Futility and FDC
meeting

- ▶ Futility meeting
 - ▶ The Wall
 - ▶ “Dying”
 - ▶ Momentum
- ▶ Family Donation Conversation
 - ▶ Collaborative approach
 - ▶ The Empty Chair
 - ▶ Information to make an informed decision to explore donation further

Telegraphing meeting

- ▶ “Very Serious”
- ▶ “Placing on life support”
- ▶ “I think you should call in the family”

- ▶ Other supports? Priest?
- ▶ Maslow’s Hierarchy
 - ▶ Eat, Drink, Toilet, Rest.
 - ▶ Communicate



Early Referral

▶ Ring a donation specialist

- ▶ Confirm Provisional Medical Suitability & Clinical Need
- ▶ Check the AODR so you know if the patient has previously registered their opinion regarding organ donation.
- ▶ Eg.
 - ▶ 85 year old liver ✓
 - ▶ Hep C +ve lungs ✓
 - ▶ A patient with prostate Ca and a **GBM** ✓
 - ▶ A patient with un-survivable burns ✓

Handy (NOT ESSENTIAL) things to have prior to phoning

- ▶ Name, DOB, Address or Medicare number.
- ▶ Bloods
 - ▶ U&E for renal suitability
 - ▶ LFTs for Liver Suitability
 - ▶ ABG on 100% FIO2 for Lung Suitability
 - ▶ Blood Group to identify need.
- ▶ Basic past medical history
 - ▶ Smoking History
 - ▶ Special focus on malignancy
 - ▶ Special focus of BBV

Futility meeting: 3 Elements

- ▶ Elements which may be useful
 - ▶ The Wall
 - ▶ Momentum
 - ▶ “Dying”

Futility meeting

- ▶ Elements which may be useful
 - ▶ The Wall
 - ▶ Telemedicine
 - ▶ Momentum
 - ▶ Cascading Systems Failure
 - ▶ “Dying”



Emergency
Specialist



Intensivist



Neurologist



Neurosurgeon



Futility meeting

- ▶ Elements which may be useful
 - ▶ The Wall
 - ▶ Telemedicine
 - ▶ Momentum
 - ▶ Cascading Systems Failure
 - ▶ “Dying”
 - ▶ **I’m going to give you some time now to spend with him/her.**
 - ▶ **I’d like to meet with you again in 20 minutes**



Processing Time

Normal
Day



Futility



Effect of waiting 8 hours

Effect of waiting until >8hrs after admission to raise donation.

40%

Consent rate when
raised with family
<8hrs after admission

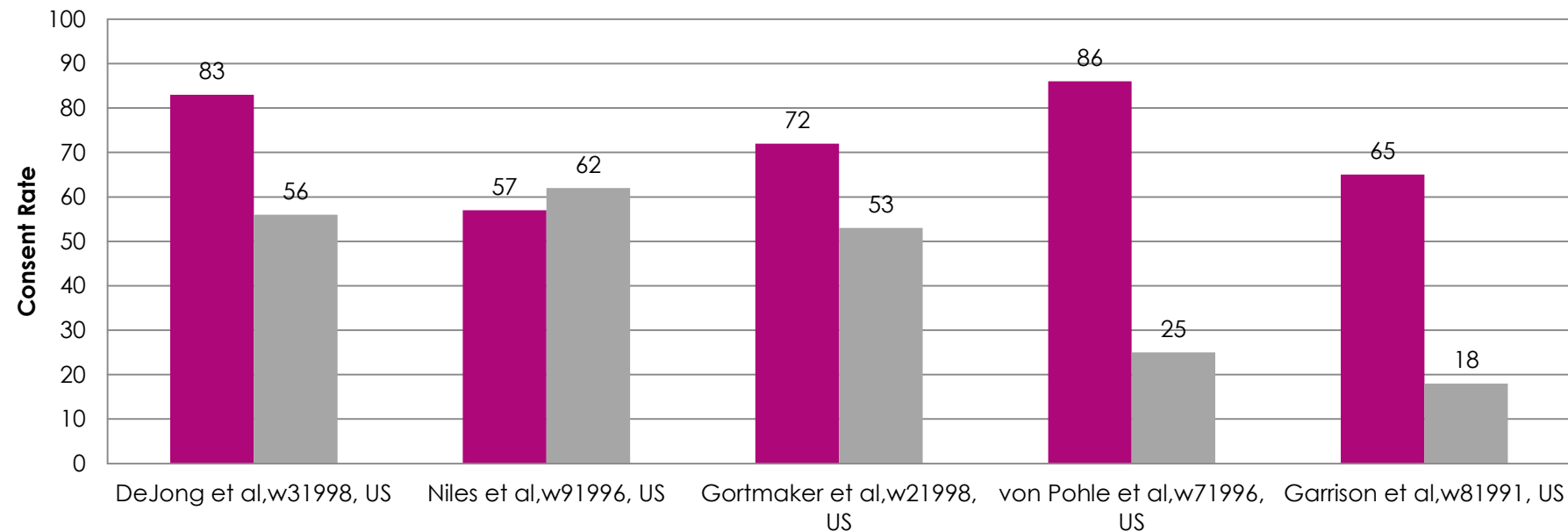
62%

Consent rate when
raised with family > 8
hours after admission.

P= 0.0092

Should we separate Futility and Donation Conversations?

Effect of De-coupling on Consent



Signs of understanding futility

- ▶ Crying
- ▶ Family Raise
 - ▶ Donation
 - ▶ What Happens Next
 - ▶ When do you remove LST?
 - ▶ Funeral Homes/ Plans



Raising Donation



WHAT DO WE KNOW?

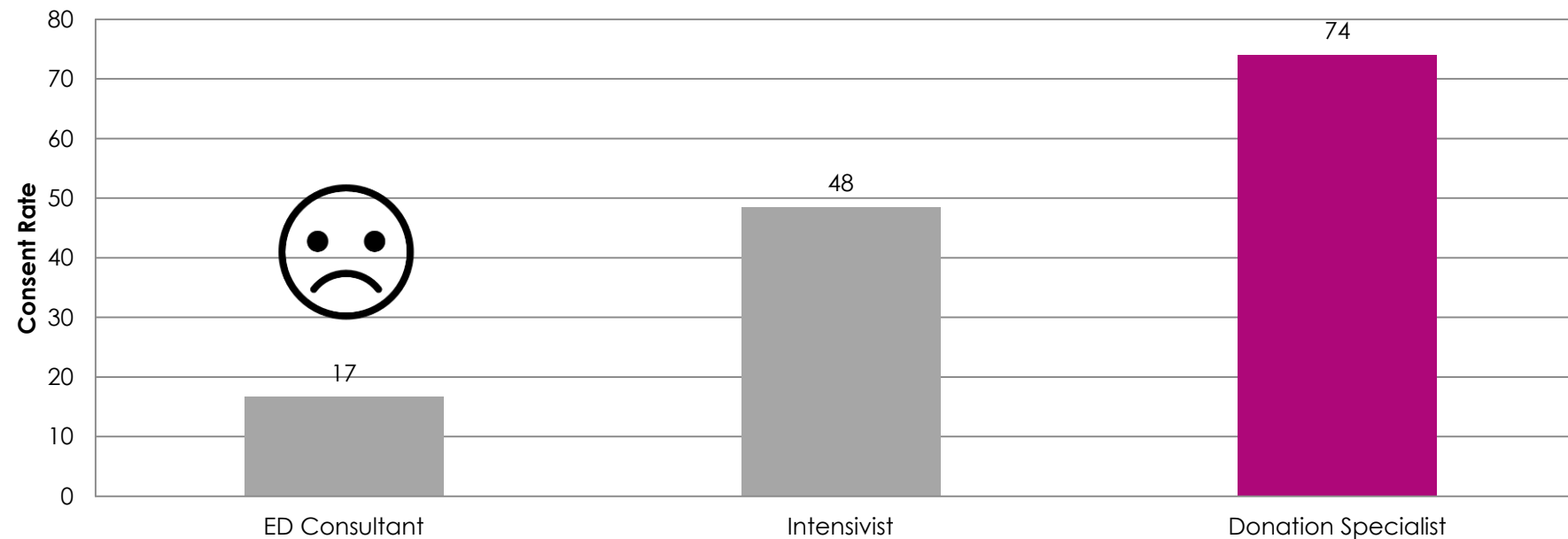
70%

Of Australians would
want to be an organ
donor



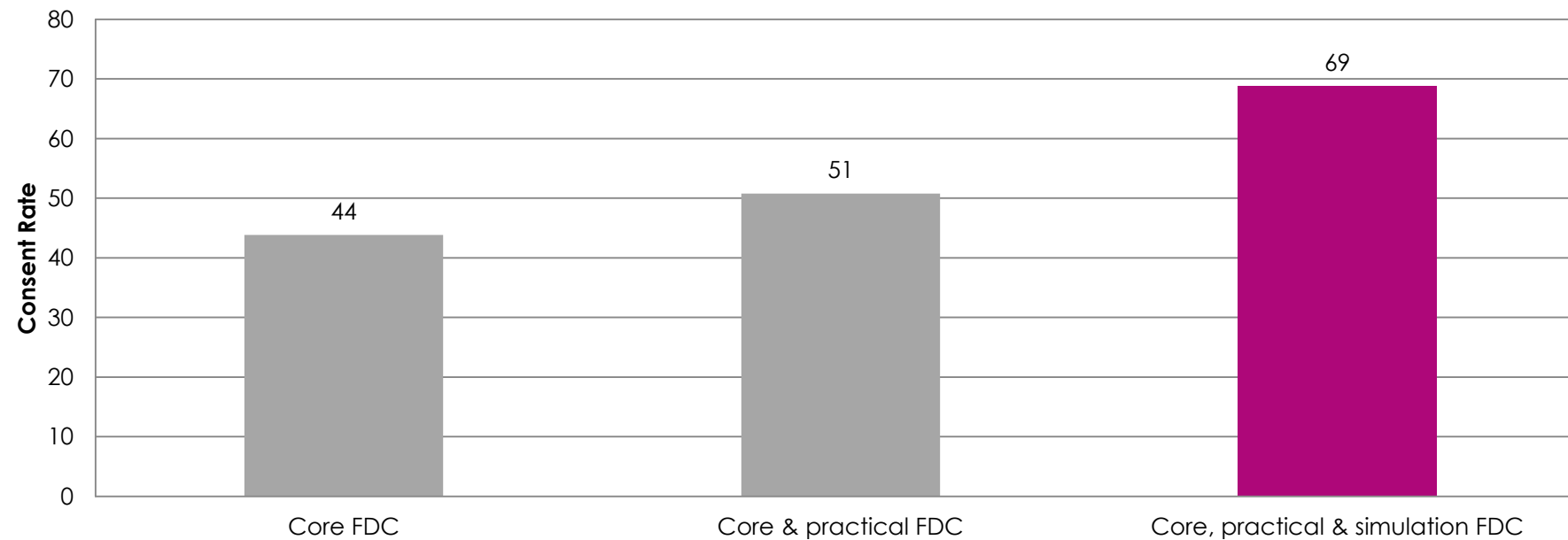
Should we lead a conversation about donation?

Impact of who leads conversation on consent



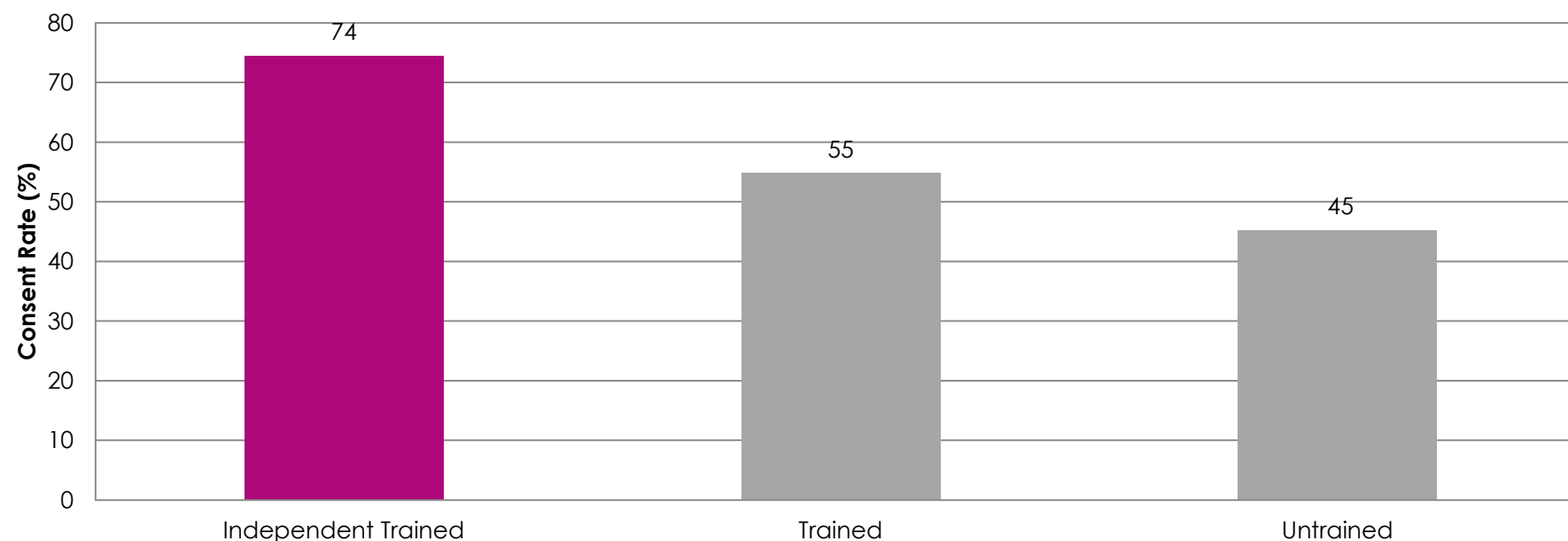
Should we get training?

Consent Rate



Should we use an independent requestor?

Training and independence of requestor



Results of an evaluation of a pilot of models for requesting organ and tissue donation in Australia . AUSTRALIAN INSTITUTE FOR PRIMARY C
AGEING.

<https://donatelife.gov.au/sites/default/files/Evaluation%20Public%20Summary%20FINAL%20%2807102015%29%20OTA%20clean%20VLrevised191>

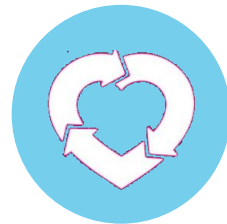
Should we check the
AODR prior to a family
donation
conversation?



Patient:

YES.

Autonomy



System:

Yes

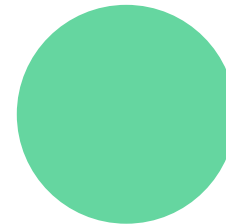
Improved consent rates



Family:

Yes

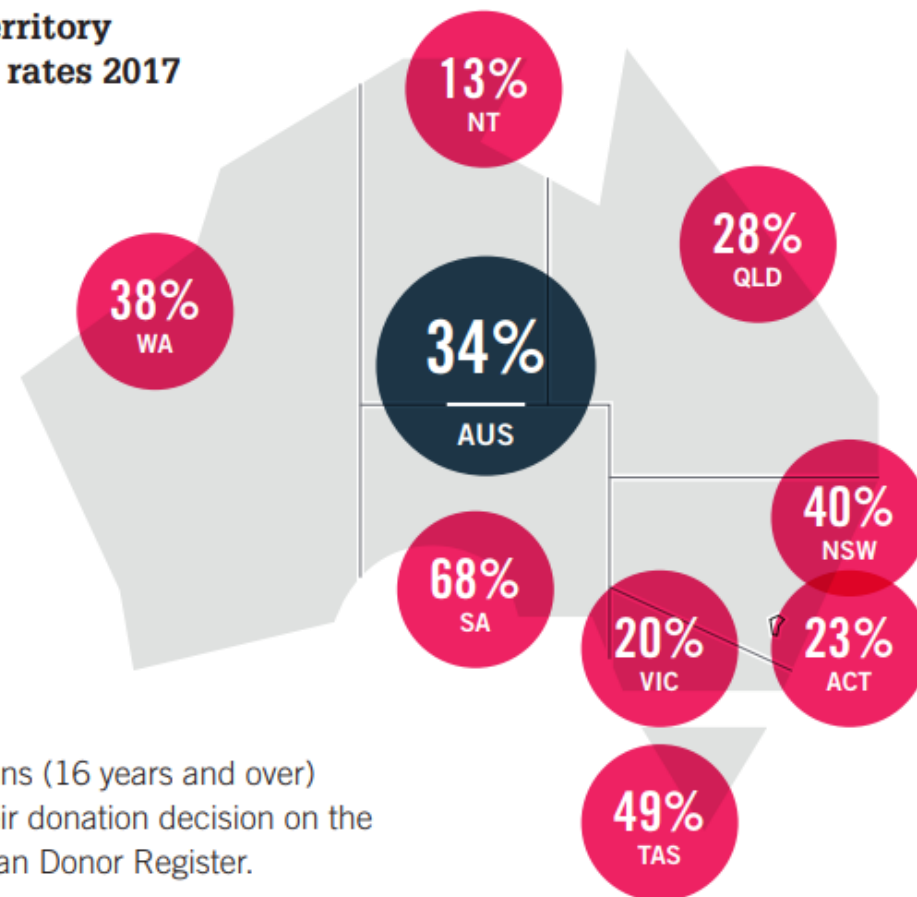
Remove Burdon of
decision making



Australian Organ Donation Register

Registration Coverage

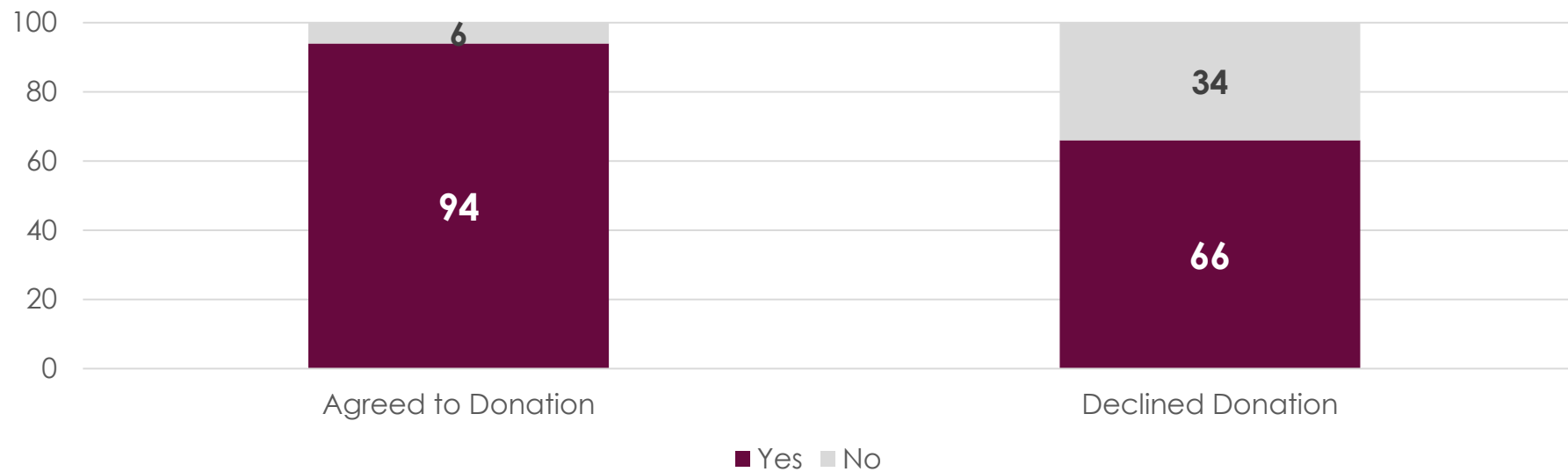
State and territory registration rates 2017



Adult Australians (16 years and over)
can record their donation decision on the
Australian Organ Donor Register.

Enduring decision?

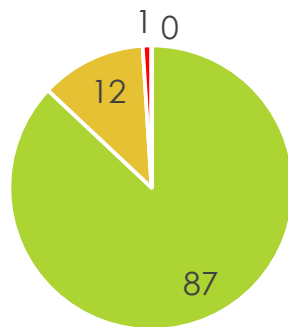
Would You Still make the same choice about organ donation today?



Enduring Decision? Australian Data

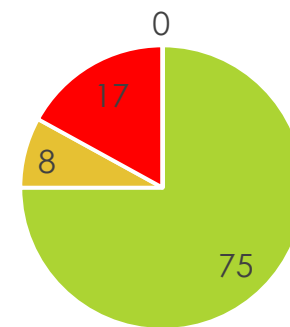
Now that some time has passed, how would you describe your level of comfort with your decision?

Agreed to Donation



■ Very Comfortable ■ Somewhat comfortable
■ Somewhat uncomfortable ■ Very Uncomfortable

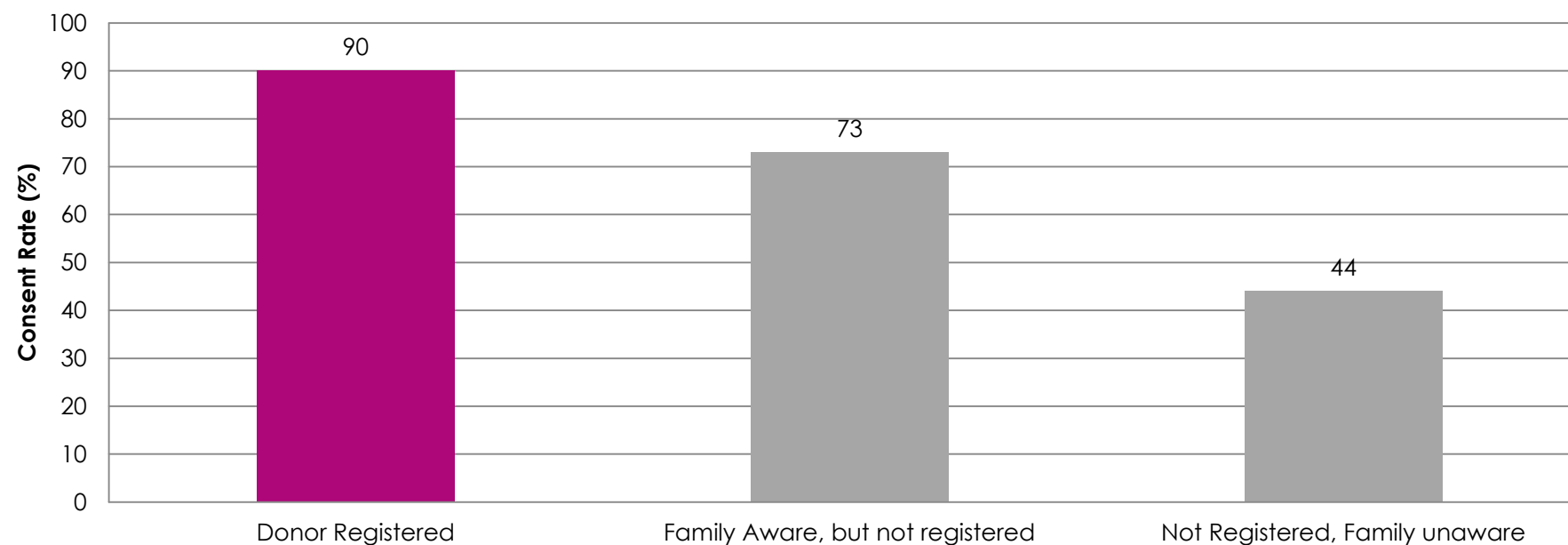
Declined Donation



■ Very Comfortable ■ Somewhat comfortable
■ Somewhat uncomfortable ■ Very Uncomfortable

Should we check the AODR?

Effect of Registration & Family Awareness on consent

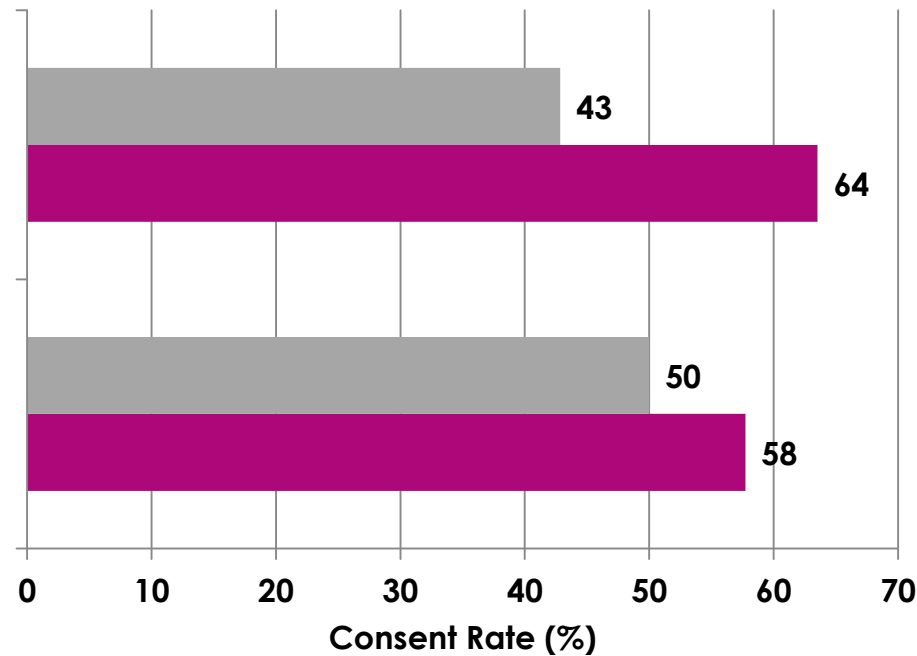


Should we check the AODR?

Effect of AODR Checking on Consent

4.2 Was the family informed of the AODR status? *

4.1 Was the AODR checked prior to the team planning meeting/donation conversation?



*p<0.05



Raising Donation

WHAT DO WE DO?

Team Huddle



- ▶ Speak to Donate Life
 - ▶ Confirm AODR Status
 - ▶ Confirm Medical suitability and need
- ▶ Form at least 2 experienced clinicians
 - ▶ Treating team
 - ▶ Independent donation raiser
- ▶ Role allocation

3rd Party Trained Requestor



The Family Member(s)



**Treating
Clinician**



Trained Requestor

The Discussion

- ▶ Aim:
 - ▶ Informed and enduring decision that sits comfortably with the patient and family.
- ▶ Potential Elements
 - ▶ Understanding of the person, and their values
 - ▶ Discussing the benefits of donation
 - ▶ Informing family of AODR status
 - ▶ Donation preference: Explore donation further

One tip...the empty chair.



The **2010 Nobel Peace Prize** was awarded to imprisoned [Chinese human rights activist Liu Xiaobo](#) "for his long and non-violent struggle for fundamental [human rights in China](#)".^[1]

Invite remembrance

**Tell me a bit about your dad....
What sort of person was he?**



Introduce Donation Facts:

Rarity

- ▶ Only a very small number of people who die in hospital can become organ donors*
- ▶ Because of the way ... has died, he has the ability to become an organ donor.

1-3% of all hospital deaths.

Benefits

- ▶ “someone who donates their organs, has the ability to save many peoples lives.”
- ▶ “My role is to provide you with information to make a decision that would sit comfortably with your loved one, and with your family.. Both now and in the future.”
- ▶ “if you wanted to explore the opportunity for ... to be an organ donor, we would have to transfer him to a specialist hospital.”
- ▶ OR “if ... wanted to become an organ donor, this is something we could do in our hospital.”
- ▶ “What we have heard from some donors families is the act of donation has helped them find some meaning out their tragedy”

Bringing the patient into the room

“Because your Dad has the ability to become an organ donor, we have checked if he had registered his wishes on the National Organ Donor Registry. Unfortunately, we don’t have a record of his wishes.

However, If your dad was in the room hearing this discussion, what do you think his views would be about organ donation?”

To be avoided: Questions with yes/no answers

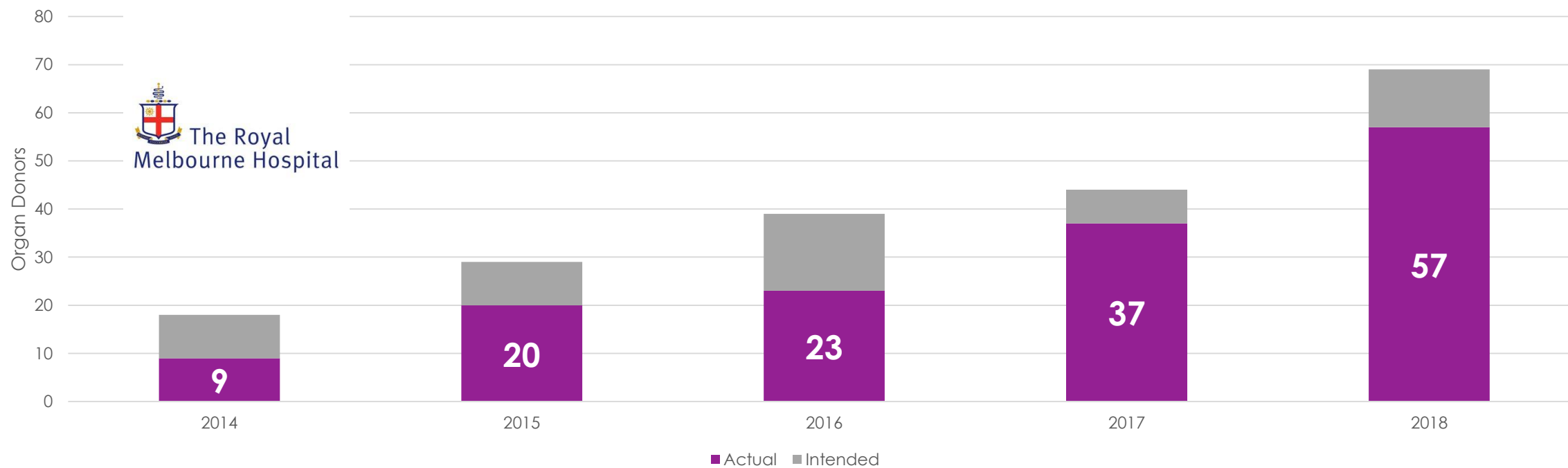
- ▶ Have you discussed donation?
- ▶ Do you want your Dad to be an organ donor?

Team Debrief



What does it look like when we do it right?

Organ Donors at RMH



What does it look like when we do it right?



What does it look like when we do it right?



Eye and Tissue Donation in ED



E&TD: The Gateway Drug

- ▶ More Frequent
- ▶ Targets deaths which occur within ED
- ▶ Amendable to electronic prompts
- ▶ Amendable to automatic referral pathways
- ▶ Written Feedback



ORGAN & TISSUE DONATION

For all referrals:

Lanpage: 784 (24hrs)

Phone: Dr Martin Dutch
(via Switch 24hrs)

email:

rmh - organdonation @mh.org.au



Criteria
Age < or = 80:

GIVE Organ Donation Trigger:

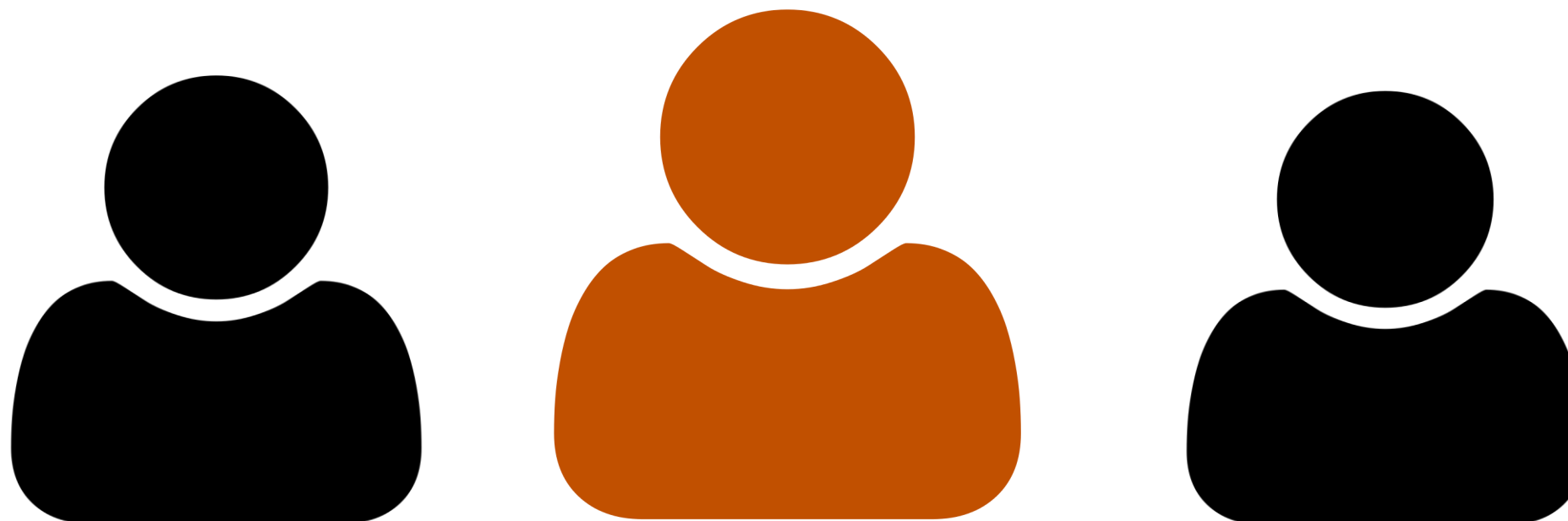
- ☒ Currently Intubated
- ☒ Unsurvivable condition
- ☒ Plan to palliate.

Eye and Tissue Donation:

- ☒ Have died.
- ☒ Have no known:
 - ☒ Hep B, Hep C or HIV
 - ☒ Haematological Malignancy
 - ☒ Neurodegenerative Condition (Eg Alzhiemers, Parkinsons)

*Please call before extubation,
or raising donation with family.*

Eye Donation in ED



Tissue Donation in ED



Electronic Interventions

Clinician Complete

Eye and Tissue Screening Tool Screen

Clear All

Date: 4 August 2014
Time: 17:33

Is this a coroners case? ☐ No ☐ Yes

Is there a history of haematological malignancy? ☐ Yes ☐ No

Is there a current of viraemia or fungaemia? ☐ Yes ☐ No

Is there a progressive neurological disorder eg. P ☐ Yes ☐ No

Is this an unknown cause of death? ☐ Yes ☐ No

Potential Donor:


Is this a coroners case?

☐ No ☐ Yes


Cancel OK

Cancel <Back Next> Finish

Caution Message

 Potential Donor:

4

 **Your patient is suitable for consideration for eye and tissue donation. Please ring Dr Martin Dutch via switchboard before raising this with the patients family**

OK

iDeceased™





Resources

COURSES

- **IDAT**
- **FDC WORKSHOPS**

VARIOUS ONLINE GUIDELINES

- **DONATE LIFE IN EACH STATE**
- **YOUR DONATION TEAM WITHIN YOUR HOSPITAL**
- **CAMERON 5TH EDITION**
 - **out 2019**
- **FOLDER HYPERLINK**

Contact Numbers for DonateLife

	ACT	VIC	WA	NSW	SA	TAS
Office	(02) 6174 5625	(03) 8317 7400	(08) 9222 0222	(02) 8566 1700	(08) 8207 7117	(03) 6270 2209
Referrals 24/7	(02) 5124 0000 and ask for the on-call organ and tissue donor coordinator.	(03) 9347 0408	(08) 6457 3333 Ask to speak with the on-call organ and tissue donor coordinator.	NT (08) 8922 8349	QLD (07) 3176 2350	



We could use
somebody...

SOMEONE LIKE YOU.

